Aviation UPDATE

India's premier aviation monthly magazine

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MAISON ZYRA

THE AVIATION COLLECTION

PG 19

HOST STATE

Ministry of Civil Aviation
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Asia's largest event on Civil Aviation
(Commercial, General and Business Aviation)

WINGS INDIA 2026

28TH - 31ST January 2026
Begumpet Airport, Hyderabad, India

Wings India 2026 Takes Flight

POWERFUL UNVEILINGS. UNIFIED VISION.

Wings India 2026 was officially **launched with a Curtain Raiser** on **23rd May 2025** at the Taj Palace, New Delhi featuring key participation from industry leaders, embassies, and government officials.

KEY HIGHLIGHTS

THEME UNVEILED

A vision grounded in innovation, inclusion, and sustainability.

BROCHURE LAUNCH

Explore the roadmap, the players, and the possibilities.

OFFICIAL APP LAUNCH OF WINGS INDIA 2026

Schedules, speakers, networking—anytime, anywhere.

Wings India 2026 Highlights

- Exhibitions, Chalets & Static Aircraft Displays
- Inaugural Ceremony
- International Conferences & Global CEOs' Forum
- B2B / B2G Meetings
- Awards Ceremony
- Cultural Evening & Networking Dinner
- Demonstration Flights, Air Shows & Drone Shows
- Media Interactions
- Student Engagement & Competitions

Exhibitors Profile

- **Aircraft** and Helicoptor Manufacturers
- MRO
- Skill Development
- Aircraft Interiors
- Airlines, Airline Services & Cargo
- Aircraft Engine Menufacturers
- Air Traffic Management
- AAM/Future Technologies
- Aircraft Machinery & Equipment Companies
- Space & Drones Industry

Key Growth Drivers of Indian Civil Aviation

- **3rd largest domestic aviation market** globally in passenger traffic.
- **631 routes** & **91 aerodromes** operationalized under the **UDAN scheme (as of Jan 2025)**.
- **148+ lakh passengers** flown under UDAN, enhancing regional connectivity.
- **800+ aircraft** currently operated by Indian airlines.
- Number of airports more than doubled in the last decade.
- **$4 billion MRO** industry projected by 2030.
- **3.6 crore DigiYatra journeys** completed by Nov 2024, redefining seamless travel.

FOR STALLS AND SPONSORSHIP

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Aviation UPDATE

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B. KARTIKEYA

As we turn the page into the final quarter of 2025, the global aviation sector continues to chart a course defined not just by recovery, but by profound transformation. This month's Aviation Update captures the vibrant pulse of an industry at an inflection point, where technological ambition meets operational responsibility.

The headlines speak to a industry in vigorous motion. Korean Air's record commitment to 103 new Boeing jets underscores a powerful resurgence in widebody demand and fleet modernization, a sentiment echoed by Cathay Pacific's additional order for the efficient 777-9. In the realm of innovation, Airbus and Shield AI have successfully demonstrated autonomous helicopter flight, a leap forward for unmanned logistics, while NASA's wind tunnel testing for Advanced Air Mobility aircraft signals a methodical, science-backed approach to the future of urban air travel. Meanwhile, the drive for sustainability is accelerating on the ground, with Honeywell partnering with Syzygy Plasmonics to pioneer electrified biogas-to-SAF production, a critical step toward making sustainable aviation fuel more accessible and affordable.

The defense sector mirrors this pace, with strategic advancements shaping national and global security architectures. DRDO's successful consecutive tests of the Pralay missile mark a significant milestone in India's indigenous capabilities, while Germany's approval of Litening 5 pods for its Eurofighter fleet and Poland's selection of L3Harris's EW systems enhance the precision and survivability of allied air power.

Yet, amidst these tales of engineering marvels and strategic imperatives, our September issue presents a cover story that explores a different, more sensory dimension of aviation's allure.

Where Sky Meets Soul: The Cover Story

This month, we are proud to feature Maison Zyra's Aviation Collection, a line of extraordinary fragrances that masterfully translates the poetry and emotion of flight into olfactory art. This is not merely a product launch; it is a cultural moment that celebrates aviation's enduring power to inspire beyond the tarmac and the cockpit.

The collection's five fragrances—The Aviator, Night Flight, Cloud Nine, Turbulence, and Final Approach—each tell a unique story. They capture the crisp exhilaration of a pre-dawn takeoff, the mysterious elegance of a nocturnal journey, the euphoric joy of breaking through the clouds, the raw power of navigating a storm, and the precise satisfaction of a perfect landing. In doing so, Maison Zyra has bottled the very essence of the aviation experience: ambition, freedom, precision, and the relentless human spirit to conquer new horizons.

This cover story reminds us that aviation's impact extends far beyond its technical and economic metrics. It lives in our collective imagination, a source of romance, adventure, and dreams. It is a testament to how deeply flight is woven into the fabric of our culture, inspiring art, design, and now, high perfumery.

As we continue to push the boundaries of what is possible in the skies, from sustainable fuels to autonomous systems, let us also pause to appreciate the beauty and emotion that this incredible industry evokes. The future of aviation is not just about going farther and faster; it is about enhancing the experience, respecting our planet, and continuing to capture the human soul.

The journey continues.

Kartikey B.S.

Korean Air Commits to Record Purchase of 103 Boeing Jets to Modernize Fleet

Boeing and Korean Air announced the airline's intent to purchase 103 of Boeing's fuel-efficient family of airplanes to modernize its fleet and support the carrier's growth as it fully integrates operations with Asiana Airlines over the next several years.
Korean Air's commitment will be the airline's largest-ever order and Boeing's largest widebody order from an Asian carrier. When finalized, the deal will mark Korean Air's first order for the 777-8F and will support an estimated 135,000 jobs across the United States. The order will be posted to Boeing's Orders & Deliveries website once it is completed and includes:
20 777-9s
25 787-10s
50 737-10s
8 777-8 Freighters
"This agreement with our long-standing partners, Boeing and GE, marks a pivotal moment for Korean Air," said Walter Cho, chairman and CEO of Korean Air. "Acquiring these next-generation aircraft is the core of our fleet modernization strategy, delivering significant gains in fuel efficiency and enhancing the passenger experience across our global network. This investment is also a critical enabler for our future as a merged airline with Asiana, to ensure that our combined carrier is one of the most competitive airlines in the industry."
Today's agreement was signed during the Korea-U.S. Business Roundtable "Partnership for a Manufacturing Renaissance," and presided over by Howard Lutnick, U.S. Secretary of Commerce and Kim Jung-kwan, South Korea's Minister of Trade, Industry and Energy (MOTIE).
Korean Air's orders and commitments for Boeing airplanes in 2025 surpasses 150 units, following the airline's incremental order in March(opens in a new tab) for 20 777-9s and 20 787-10s.
"We are honored to strengthen our partnership with Korean Air through this landmark agreement, which reflects the value and capabilities of Boeing's market-leading airplane family," said Stephanie Pope, president and CEO of Boeing Commercial Airplanes. "As Korean Air transitions to a larger unified carrier, we are committed to supporting the airline's growth with one of the world's most efficient fleets."
Key facts:
The 777-9 can seat 426 passengers in a two-class configuration with a range of 13,510 km (7,295 nautical miles) and will reduce fuel use and emissions by 20% compared to the airplanes it will replace.
The 787-10 can carry up to 336 passengers with a range of 11,730 km (6,330 nautical miles).
The 737-10, the largest model in the 737 MAX family, can carry as many as 230 passengers with a range of up to 5,740 km (3,100 nautical miles), while reducing fuel use and emissions by 20% compared to the airplanes it replaces. The airplane's efficiency and flexibility will enable Korean Air to serve more passengers on more routes with the lowest cost per seat of any single-aisle airplane.
The 777-8 Freighter will be the world's largest and most capable twin-engine freighter, offering the highest payload and lowest operating cost per tonne of any large freighter and 30% better fuel efficiency and emissions than the airplanes it will replace.
Korean Air currently operates 108 Boeing airplanes including 737s, 747s, 777s and 787s. With 72 Boeing jets on order; the carrier's order book will grow to 175 airplanes once the deal is finalized.

Avolon Delivers 1st of 6 Boeing 737-8 Max Aircraft to Virgin Australia

Avolon, a leading global aviation finance company, has delivered the first of six Boeing 737-8 MAX aircraft it has agreed to sale and leaseback with Virgin Australia. Virgin Australia has been an Avolon customer since 2011 and Avolon already has eight aircraft on lease to the airline. The new aircraft will support Virgin Australia's fleet growth and renewal plans.
Paul Geaney, President and Chief Commercial Officer, Avolon commented: "We have a strong and long-standing relationship with Virgin Australia and are delighted to support their plans with 6 new 737-8 MAX aircraft. The scale of our orderbook and balance sheet give us the ability to provide our customer airlines with bespoke solutions to support their expansion and fleet transition."
Race Strauss, Chief Financial Officer at Virgin Australia, commented: "We value our ongoing partnership with Avolon and we are pleased to welcome our first 737-8 MAX

with the lessor. We look forward to building on our relationship with Avolon through future deliveries."
This delivery will be the 12th 737-8 MAX aircraft in Virgin Australia's fleet.

CDB Aviation Begins 737 MAX 8 Deliveries to Turkish Airlines

CDB Aviation, a wholly owned Irish subsidiary of China Development Bank Financial Leasing Co., Limited announced the delivery of the first two of a series of twelve Boeing 737 MAX 8 aircraft to its existing customer Turkish Airlines ("Turkish"), the flag carrier of Türkiye.
The CFM International Leap-1B engine-powered MAX aircraft were delivered from the lessor's existing orderbook with Boeing. The delivery represents the first two of twelve 737 MAX 8s that are expected to join the carrier's wholly owned subsidiary, AJet, between 2025 and 2026, as part of the transaction executed between the lessor and Turkish Airlines in 2023.
"We are very pleased to further advance the ongoing strong collaboration with our valued customer, Turkish Airlines," commented Jie Chen, CDB Aviation's Chief Executive Officer. "This significant stream of MAX 8 deliveries will contribute toward the airline's stated goal for Ajet to become an important part of the low-cost aviation industry on a global scale."

Airasia Advances Fuel Efficiency Strategy With GE Aerospace's Fuel Insight

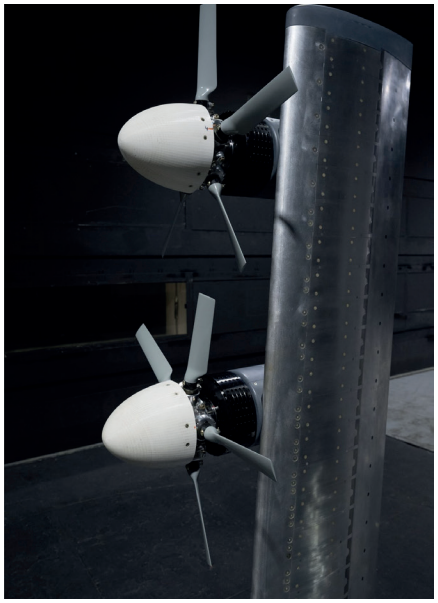
GE Aerospace announced that AirAsia, one of the world's leading low-cost carriers, will be using Fuel Insight to strengthen its fuel efficiency strategy across its fleet. This marks a renewed collaboration between AirAsia and GE Aerospace's Software as a Service business, reinforcing the reliability and proven value of the technology platform.
Fuel Insight will provide the AirAsia Aviation Group, including all its Air Operator Certificates (AOCs) in Southeast Asia, with a group-wide solution to help optimize fuel use and improve flight operations. By leveraging advanced analytics and tools based on real flight and operational data, AirAsia's operations team will be able to identify key opportunities to enhance fuel performance, improve route planning and reduce unnecessary burn. These insights are expected to drive cost savings and enhance operational reliability and sustainability by identifying opportunities to reduce unnecessary fuel burn.
Datuk Captain Chester Voo, Deputy Group CEO (Airline Operations) of AirAsia Aviation Group said: "This relationship is a strategic step forward in strengthening how we manage fuel efficiency across the Group. GE Aerospace's technology enables us to make smarter, data-informed decisions that support both our cost-efficiency and sustainability strategies, helping us operate more efficiently and in turn, offer more competitive fares for our guests."
"Fuel Insight is all about empowering airlines with the data and tools they need to safely operate more efficiently and more sustainably," said Andrew Coleman, General Manager of GE Aerospace, Software as a Service. "AirAsia has been a trailblazer in this regard for over a decade and we are excited to see AirAsia's ambition to build on this strength and lead our industry to new heights with our technology at the forefront of its sustainability initiatives."

Wisk and Signature Aviation Partner to Accelerate Autonomous Advanced Air Mobility Infrastructure

Wisk Aero, a leading developer of autonomous, all-electric, vertical takeoff and landing (eVTOL) aircraft, and Signature Aviation, the world's largest network of private aviation terminals announced the signing of a Memorandum of Understanding (MOU). This partnership marks a significant step forward to proactively develop the infrastructure and operational framework for integrating autonomous Advanced Air Mobility (AAM) operations across Signature

Aviation's global network. This network includes locations in Wisk's U.S. launch markets: Houston, Los Angeles, and Miami.
The collaboration includes strategic planning efforts to identify and assess the feasibility of vertiport development locations compatible with Wisk's autonomous AAM operations—a crucial part of planning for autonomy now.
This includes conducting detailed exercises to evaluate the commercial, financial, regulatory, technical, and operational processes required to enable Wisk's autonomous operations at specific Signature Aviation locations.
As a tangible first step, Wisk and Signature Aviation have already initiated a project at Signature Aviation's facilities at Ellington Airport (EFD) in Houston, Texas. This work focuses on developing vertiport concepts, and defining potential layouts, operational workflows, and infrastructure requirements, including for Wisk's Gen 6 aircraft and passenger experience. The partnership with Signature will also establish a framework for potential future commercial agreements.
The work at EFD represents further expansion of Wisk's presence in Texas and collaboration with the Houston Airport System and City of Sugar Land.
"We are very excited to collaborate with Signature Aviation to pioneer the future of autonomous flight," said Dan Dalton, VP of Global Partnerships at Wisk. "As the world's largest network of private aviation terminals, Signature's forward-leaning approach to aviation modernization aligns with our vision. Together, we're building the robust infrastructure and integrated network essential for safe, scaled operations, starting with our focused efforts at Ellington. This collaboration represents a critical pathway toward bringing autonomous air travel to communities."
"Our partnership with Wisk highlights another significant step in our continued innovation and dedicated sustainability leadership within aviation," said Derek DeCross, Chief Commercial Officer, Signature Aviation. "Advanced air mobility represents a transformative opportunity to shape the future of our industry and together with Wisk, we are proactively exploring the infrastructure and strategic planning necessary to expand our exceptional, forward-thinking guest experience across our network in the future."

NASA Uses Wind Tunnel to Test Advanced Air Mobility Aircraft Wing



NASA employees Broderic J. Gonzalez, left, and David W. Shank install pieces of a 7-foot wing model in preparation for testing in the 14-by-22-Foot Subsonic Wind Tunnel at NASA's Langley Research Center in Hampton, Virginia, in May 2025. The lessons learned will be shared with the public to support advanced air mobility aircraft development.

The advanced air mobility industry is currently working to produce novel aircraft ranging from air taxis to autonomous cargo drones, and all of those designs will require extensive testing – which is why NASA is working to give them a head-start by studying a special kind of model wing. The wing is a scale model of a design used in a type of aircraft called a "tiltwing," which can swing its wing and rotors from vertical to horizontal. This allows the aircraft to take off, hover, and land like a helicopter, or fly like a fixed-wing airplane. This design enables versatility in a range of operating environments.
Several companies are working on tiltwings, but NASA's research into the scale wing will also impact nearly all types of advanced air mobility aircraft designs.
"NASA research supporting advanced air mobility demonstrates the agency's commitment to supporting this rapidly growing industry," said Brandon Litherland, principal investigator for the test at NASA's Langley Research Center in Hampton, Virginia. "Tool improvements in these areas will greatly improve our ability to accurately predict the performance of new advanced air mobility aircraft, which supports the adoption of promising designs. Gaining confidence through testing ensures we can identify safe operating conditions for these new aircraft."
NASA researcher Norman W. Schaeffler adjusts a propellor, which is part of a 7-foot wing model that was recently tested at NASA's Langley Research Center in Hampton, Virginia. In May and June, NASA researchers tested the wing in the 14-by-22-Foot Subsonic Wind Tunnel to collect data on critical propeller-wing interactions. The lessons learned will be shared with the public to support advanced air mobility aircraft development.
In May and June, NASA tested a 7-foot wing model with multiple

propellers in the 14-by-22-Foot Subsonic Wind Tunnel at Langley. The model is a "semispan," or the right half of a complete wing. Understanding how multiple propellers and the wing interact under various speeds and conditions provides valuable insight for the advanced air mobility industry. This information supports improved aircraft designs and enhances the analysis tools used to assess the safety of future designs.

This work is managed by the Revolutionary Vertical Lift Technology project under NASA's Advanced Air Vehicles Program in support of NASA's Advanced Air Mobility mission , which seeks to deliver data to guide the industry's development of electric air taxis and drones.

"This tiltwing test provides a unique database to validate the next generation of design tools for use by the broader advanced air mobility community," said Norm Schaeffler, the test director, based at Langley. "Having design tools validated for a broad range of aircraft will accelerate future design cycles and enable informed decisions about aerodynamic and acoustic performance."

In May and June, NASA researchers tested a 7-foot wing model in the 14-by-22-Foot Subsonic Wind Tunnel at NASA's Langley Research Center in Hampton, Virginia. The team collected data on critical propeller-wing interactions over the course of several weeks.

The wing is outfitted with over 700 sensors designed to measure pressure distribution, along with several other types of tools to help researchers collect data from the wing and propeller interactions. The wing is mounted on special sensors to measure the forces applied to the model. Sensors in each motor-propeller hub to measure the forces acting on the components independently.

Cathay Pacific Orders 14 More Boeing 777-9 Passenger Jets

Boeing and Cathay Pacific announced the Hong Kong-based carrier is ordering 14 more 777-9 passenger jets, bringing its order book to 35 of the world's largest twin-engine airplane. Designed to reduce fuel use and emissions on average by 20% and noise by 40% compared to the airplanes it replaces, the 777-9 will enable Cathay Pacific to efficiently meet growing air travel demand across key global markets.

"We plan to expand and renew our fleet with the additional 777-9 aircraft, enabling us to continue our rich history of connecting the world with our Hong Kong hub," said Ronald Lam, Cathay Group Chief Executive Officer. "Cathay Pacific aims to further strengthen our ongoing partnership with Boeing and leverage the world-class features of the new 777-9 as we strive to become the world's best premium airline."

Cathay Pacific has grown its global network with the Boeing 777 family over the past 30 years. The addition of the latest model, the 777-9, will further reduce the airline's operating costs as it modernizes its fleet and expands passenger and cargo operations on long- and ultra long-haul routes.

"We are proud to support Cathay Pacific's continued leadership as one of the world's top airlines, and introduce the 777-9 as their future flagship airplane," said Brad McMullen, Boeing senior vice president of Commercial Sales and Marketing. "This latest order demonstrates the value of the 777-9 and further strengthens the airline's tradition of delivering superb comfort, convenience and connectivity to passengers for years to come."

With a range of 7,295 nautical miles (13,510 km), the 777-9 will allow Cathay Pacific to connect passengers directly between Hong Kong and its global long-haul destinations. Customers around the world have ordered more than 550 777X airplanes, sustaining thousands of jobs at Boeing's Everett, Wash., site and across the supply chain.

Honeywell Technology to Fuel Syzygy Plasmonics Renewable Energy SAF Project

Honeywell announced that Syzygy Plasmonics, a global leader in electrified biogas-to-SAF technology, will use Honeywell UOP Fischer-Tropsch (FT) UnicrackingTM technology to make sustainable aviation fuel (SAF) from dairy waste and renewable energy at the world's first electrified biogas-to-SAF facility. Syzygy's modular commercial plant, NovaSAF-1, located in Duranzo, Uruguay, is expected to produce

more than 350,000 gallons of SAF per year. The NovaSAFTM platform can be replicated at over 50,000 biogas sites globally, helping scale affordable SAF production of abundant feedstock.

"Our innovative NovaSAF platform helps meet the growing demand for sustainable aviation fuels by achieving both high volumes and low price points, even as low as Jet-A parity under the right conditions," said Trevor Best, CEO and co-founder of Syzygy Plasmonics. "With Honeywell's hydrocracking technology, we can accelerate the development of our modular NovaSAF-1 plant, which will serve as a repeatable, scalable model for the future. This plant will show the world how profitable it can be to produce SAF from biogas waste streams combined with renewable energy."

With traditional feedstocks in short supply, alternative production methods are important to produce renewable fuels. By 2030, the International Energy Agency predicts waste- and nonfood crop-based biofuels will supply over 40% of biofuel demand.1

"Honeywell continues to build on our hydrocracking technology, which we have pioneered for more than 70 years, while advancing the production of lower-carbon fuels for aviation," said Rajesh Gattupalli, president of Honeywell UOP. "Syzygy's modular construction paired with our proven, innovative technology demonstrates how biogas-to-SAF facilities can become more achievable and help improve waste-to-clean-energy conversion. The combination helps alleviate two major challenges with SAF production and scale – cost and feedstock diversity."

Honeywell currently offers solutions across a range of feedstocks to meet the rapidly growing demand for renewable fuels, including SAF. The company also offers modular renewable fuels technology that can be built off-site and quickly installed at refineries, lowering risk and accelerating start up compared to traditional methods.

Joby Completes Acquisition of Blade's Passenger Business

Joby Aviation, Inc. a company developing electric air taxis for commercial passenger service, announced it has completed its acquisition of Blade Air Mobility's passenger business. The acquisition provides Blade's established network of terminals and loyal flyers in key markets like New York and in Southern Europe, positioning Joby for a faster entry into commercial service with its quiet, all-electric vertical takeoff and landing (eVTOL) aircraft once certified.

"By combining Joby's aircraft with Blade's established network, we're creating an unmatched foundation for bringing quiet air travel to market," said JoeBen Bevirt, founder and CEO of Joby. "Blade's loyal flyers will be among the first to experience this new mode of transportation, and over time we look forward to making it even easier to access, integrated seamlessly into the apps and services people already use every day."

As part of the transaction, Joby will continue Blade's passenger operations as a wholly-owned subsidiary led by its founder and CEO Rob Wiesenthal

IAI First in the World to Convert Boeing 777 Aircraft into Freighter

Israel Aerospace Industries (IAI), a global leader in aircraft passenger-to-freighter (P2F) conversions, announced following rigorous efforts over the past year, a landmark achievement in aviation history with the successful completion of the Boeing B777-300ERSF conversion from a passenger aircraft into a freighter, and the receipt of the industry's first Supplemental Type Certificate (STC) certificate from both the U.S. Federal Aviation Administration (FAA) and the Civil Aviation Authority of Israel (CAAI).

As one of the world's largest cargo aircraft, the newly certified B777-300ERSF will significantly increase global shipping capacity, speed and efficiency. This is a significant breakthrough in aviation and IAI is the first company in the world to convert an aircraft of this magnitude. The Boeing 777 is poised to redefine the future of air freight with an impressive capacity of 100 tons and the ability to significantly reduce operating costs. This innovation positions the aircraft as a game-changer in the evolving global freighter market.

AerCap is the launch customer of the B777-300ERSF conversion program, while Kalitta will serve as the launch operator.

Boaz Levy, President and CEO of Israel Aerospace Industries: "IAI is a global leader in passenger-

to freighter aircraft conversions, standing at the forefront of aeronautical technology and building on its extensive capabilities as Israel's largest aerospace company. The company takes great pride in being the first in the world to convert a Boeing 777 into a freighter. Receiving certification from aviation authorities highlights IAI's technological, engineering and operational expertise and positions the company as a pioneer in this field. This remarkable capability is the result of the company's professionalism and determination, paving the way for a broad expansion of our business activities with leading customers worldwide, and strengthening global e-commerce through advanced freighter aircraft solutions."

Yaacov Berkovitz, Executive VP and General Manager of IAI's Aviation Group: "After years of dedicated effort, especially during the past year, we are excited to receive the STC certificate for the P2F conversion of Boeing 777 aircraft from both the FAA and CAAI – a breakthrough that reflects our commitment to innovation, engineering excellence and global leadership in aircraft conversions. This milestone sets a new standard in air cargo, delivering a unique combination of high payload capacity, volume and operational efficiency. The Boeing 777 was developed to meet the evolving needs of the cargo industry, and we believe it will become the preferred choice for international operators. I want to thank the aviation authorities and our team at IAI for their unwavering tenacity in bringing this transformative product to market."

Airlink and Azorra Finalize Lease of 10 New Embraer E195-E2s

Airlink and Azorra have finalized a lease agreement that will see the Johannesburg-headquartered airline acquire 10 new Embraer E195-E2 twin-engine passenger aircraft, with the first delivery scheduled for later this year.

This follows the previously announced selection of the E195-E2s by Airlink, South Africa's leading full-service airline. Azorra, the Fort Lauderdale-based lease, finance and asset management firm will supply the newly-built aircraft which will augment Airlink's current 68-strong fleet. Deliveries of the 10 E195-E2s from Embraer's facilities in Brazil, will begin later this year and be completed in 2027. Airlink has operated Embraer aircraft since 2001.

The new aircraft, which will seat up to 136 passengers in a two-by-two cabin layout, will provide Airlink with additional capacity to enhance its competitiveness on high-density routes and their additional range will create opportunities to open new routes to serve more destinations across sub-Sahara Africa.

Airlink will derive additional savings from the high degree of operating, maintenance, training and equipment commonality between its existing E-Jets and the new E2s, including similar flightdecks, operating procedures and handling. This will also ensure a streamlined entry into service.

Airlink CEO, de Villiers Engelbrecht, says: "It is an exciting and daunting moment for Airlink. Exciting because it heralds the next phase of Airlink's development and growth as the leading regional airline in Southern Africa and now possibly beyond. Daunting, as there is a lot to do in the weeks ahead before the first aircraft enters service, hopefully in December this year, but I have no doubt that the Airlink team will deliver, as they always do."

John Evans, CEO at Azorra, says: "This is an exciting step forward in our partnership with Airlink. The addition of the E195-E2 to their fleet highlights our shared commitment to operational efficiency, sustainable growth, and increased capacity and service. We're proud to work alongside Embraer and Pratt & Whitney to bring next-generation aircraft to Airlink, supporting enhanced connectivity across Africa."

Arjan Meijer, President and CEO Embraer Commercial Aviation, says: "We are proud to deepen our long-standing partnership with Airlink as it takes this next step into the future with the E195-E2. This aircraft is the most efficient single-aisle jet in its class and perfectly suited to support Airlink's ambitious growth plans across Southern Africa. We look forward to seeing the E2 in Airlink's livery, delivering unmatched performance, comfort, and sustainability."

DRDO SUCCESSFULLY CONDUCTS 2 CONSECUTIVE FLIGHT-TESTS OF PRALAY MISSILE

Defence Research & Development Organisation (DRDO) conducted two consecutive successful flight-tests of Pralay missile from Dr APJ Abdul Kalam island off the coast of Odisha on July 28 & 29, 2025. The flight tests were carried out as a part of User Evaluation Trials to validate the maximum and minimum range capability of the missile system. The missiles precisely followed the intended trajectory and reached the target point with pin-point accuracy meeting all the test objectives. All subsystems performed as per expectations, which were verified using test data captured by various tracking sensors deployed by Integrated Test Range (ITR) including instruments deployed on ship positioned near the designated impact point.

Pralay is an indigenously-developed solid propellant quasi-ballistic missile employing state-of-the-art guidance and navigation to ensure high precision. The missile is capable of carrying multiple types of warheads against various targets. The system has

been developed by Research Centre Imarat in collaboration other DRDO labs - Defence Research & Development Laboratory, Advanced Systems Laboratory, Armament Research & Development Establishment, High Energy Materials Research Laboratory, Defence Metallurgical Research Laboratory, Terminal Ballistics Research Laboratory, Research & Development Establishment (Engineers) and ITR etc; industry partners - Bharat Dynamics Limited & Bharat Electronics Limited and many other industries and MSMEs.

The flight-tests were witnessed by senior scientists of DRDO, representatives of the users from the Indian Air Force and the Indian Army as well as the industry representatives.

Raksha Mantri Shri Rajnath Singh has complimented DRDO, the Armed Forces and the Industry for the successful flight-tests. The missile equipped with modern technologies will give further technological boost to the Armed Forces against threats, he said.

Secretary, Department of Defence R&D and Chairman DRDO Dr Samir V Kamat congratulated the teams, stating that the successful completion of this phase-1 flight tests paves the way for induction of the system into the Armed Forces in near future.

CANADIAN ARMY SELECTS BOHEMIA INTERACTIVE SIMULATIONS TO DELIVER NEXT-GENERATION DIGITAL TRAINING

Bohemia Interactive Simulations (BISim), a wholly owned subsidiary of BAE Systems, Inc., has been awarded a five-year enterprise license contract to deliver the Digital Virtual Trainer (DVT) for the Canadian Department of National Defence (DND), with three additional option years of maintenance support. The DVT program will provide immersive, flexible, and highly scalable synthetic training to support mission readiness across the Canadian Army.

Built around BISim's ecosystem of simulation products, the DVT solution empowers Canadian Army personnel to plan, rehearse, execute, and review complex missions in immersive virtual environments across the globe through realistic first-person training experiences and large-scale collective training exercises.

"We're proud to support the Canadian Army's vision for modern, flexible training with a proven, battle-tested virtual platform," said Pete

Morrison, chief product officer at BISim. "Whether rehearsing for rural maneuvers or complex urban operations, the Canadian Army can train with confidence on highly authentic virtual terrains."

At the heart of the DVT solution is Virtual Battlespace 4 (VBS4), paired with the Blue IG image generator to deliver immersive visual realism and seamless integration with legacy systems. The DVT solution is designed for interoperability and ease of use with advanced tools for exercise control, after-action review (AAR), and more.

To maximize flexibility and give the Canadian Army the ability to replicate a global range of training scenarios with remarkable fidelity, DVT also includes TerraTools Platinum. BISim's advanced terrain generation software enables the rapid creation of geo-specific, mission-tailored environments using real-world Geographic Information System data. The DVT contract award follows a competitive evaluation process and reflects BISim's strong track record of delivering mission-critical simulation solutions to allied defense forces worldwide.

L3HARRIS BEGINS SENSOR SYSTEM MANUFACTURING IN POLAND

L3Harris Technologies has begun manufacturing electro-optical/infrared (EO/IR) sensor systems at a 2,000-square-meter facility in Katowice. The facility provides European operators with intelligence, surveillance, reconnaissance and targeting sensors for crewed and autonomous platforms.

The facility is equipped with tooling equipment to produce an EMX-Series line of EO/IR sensor systems for military operations across domains including counter-unmanned system missions. The site can quickly expand production to meet the requirements of Europe's Readiness 2030 and Security Action for Europe initiatives addressing security threats.

"The new realities of today's contested environments demand rapid delivery of proven solutions," said Tom Kirkland, Vice President and General Manager, Targeting & Sensor Systems, L3Harris. "Our ability to manufacture and deliver EMX-Series EO/IR systems in Europe enables our customers to remain at peak operational readiness as we continue to build strong and strategic local partnerships."

L3Harris plans to accelerate multi-sensor capacity and reduce lead times for delivery across Europe with a team of technicians providing production, repair services and product support.

The company's presence includes offices in Warsaw and significant manufacturing across Europe. In 2025, the company announced the delivery of its 8,000th WESCAM MX-Series system globally. In Europe, L3Harris has delivered over 1,400 systems in over 32 countries for integration on more than 119 different platforms.

AIRBUS AND SHIELD AI ACCOMPLISH 1ST AUTONOMOUS AERIAL LOGISTICS CONNECTOR HELICOPTER FLIGHT

Airbus U.S. Space & Defense recently completed its first autonomous helicopter test flight utilizing Shield AI's Hivemind autonomy package. The test flight, which took place in Grand Prairie, Texas, marks a significant step in the development of the MQ-72C Lakota Connector, in support of the U.S. Marine Corps (USMC) Aerial Logistics Connector (ALC) program.

The H145 helicopter was utilized as the test vehicle for the flight to help perfect the mission technology, drive schedule timelines, and reduce cost and technical risk. Integration of Hivemind into the aircraft was completed in under two months, demonstrating the benefits of its modular and platform-agnostic architecture.

During the test, the H145 flew under the direct control of Shield AI's Hivemind autonomy software, in collaboration with Airbus' Helionix. The integrated software served as the mission system control of the aircraft, performing an auto takeoff, landing, and other test points to illustrate the software's ability to direct the aircraft without pilot input.

The tested software will be incorporated into the future MQ-72C helicopter design to meet the USMC requirements for the ALC program.

"This flight test is a testament to the strength of our ALC team and opens the aperture on new mission possibilities to support the Marine Corps," said Rob Geckle, Chairman and CEO of Airbus U.S. Space & Defense. "We are bringing together the best across industry to deliver an aircraft that changes how unmanned operations can support missions across a wide range of logistics."

The MQ-72C Logistics Connector is currently being developed as an unmanned variant of the UH-72 Lakota, a proven multi-mission platform trusted to perform across a range of missions. The incorporation of Shield AI's Hivemind autonomy software expands the platform's mission capabilities through autonomy-enabled operations across a wide range of logistics and operational scenarios.

"This flight marks an important validation of our approach to mission autonomy," said Gary Steele, CEO of Shield AI. "Hivemind was built to enable adaptable, intelligent flight across a wide range of aircraft, and this milestone shows how quickly capable teams can leverage that foundation. The collaboration with Airbus is focused, professional, and effective-an excellent example of what can be achieved when both teams are aligned on mission and execution. We're excited to build on this momentum in the flights to come."

RAYTHEON SIGNS MOU WITH DIEHL DEFENCE FOR STINGER MISSILE CO-PRODUCTION

Raytheon, an RTX business, and Diehl Defence have signed a memorandum of understanding to co-produce key elements of the Stinger® missile in Europe. This agreement lays the groundwork for the extension of production for Stinger missiles at Diehl Defence as part of the company's growth plan.

"Stinger is the surface-to-air missile of choice for 24 countries, including Germany and nine other NATO members," said Tom Laliberty, president of Land & Air Defense Systems at Raytheon. "We are seeing historically high demand for Stinger because of its unrivaled effectiveness and success against a variety of short-range threats."

The Stinger missile is a lightweight, combat-proven and self-contained air defense system deployed by ground troops against cruise missiles and aircraft.

"For Diehl Defence, relaunching production for Stinger missiles builds on our proven capabilities and expertise in that product range and fits seamlessly in our strong standing on the market for ground-based air defence systems," said Helmut Rauch, Diehl Defence CEO.

Diehl Defence is assessing various options for increasing production capacity, both at existing sites and other locations.

Raytheon has produced and supported upgrades over the life of the program resulting in a highly accurate guidance and control system that provides an operational edge against targets.

HII SELECTED FOR US NAVY TRAINING CONTRACT TO ENHANCE READINESS

HII announced that its Mission Technologies division is among the companies included on a multiple award contract to provide training products and services that will enhance U.S. Navy fleet readiness.

The indefinite-delivery, indefinite-quantity (IDIQ) contract has a ceiling of $267 million and will enable HII to compete for task orders for the Naval Education and Training Professional Development Center, which supports professional growth and readiness for U.S. Navy enlisted personnel, and other naval education training commands.

"Sailor training and professional development are mission-critical – especially when it comes to force protection and combat readiness," said Michael Lempke, president of Mission Technologies' Global Security business. "This initiative empowers sailors with the technical skills they need to perform at the highest level, while opening doors for career advancement and lifelong learning."

The multiple award contract will support and enhance education, training, career development and personnel advancement for the Navy's force development enterprise, including curriculum development and learning management systems like Navy e-learning that will enable sailors to participate in on-demand web-based training. Training opportunities like these will enable sailors to meet rapidly changing mission tasks in an increasingly network-centric warfare environment.

HII provides high-value engineering and technology solutions for multi-domain training, creating realistic live and synthetic training environments that provide real-world mission rehearsal support.

SAAB ACQUIRES SWEDISH COMPANY DEFORM

Saab and Deform AB in Degerfors, Sweden, are deepening their cooperation by Saab becoming the new owner of Deform. The acquisition strengthens the security of supply for the Swedish defence industry and ensures continued close cooperation between the two companies.

Deform has a long and close relationship with Saab as a supplier of speciality parts for Saab's submarine production and is an important part of Kockums' supply chain.

"Deform has a unique expertise in the shaping of tough and demanding materials. They supply, among other things, to Saab's ongoing production of the Blekinge-class submarines. We see it as a winning solution for both Kockums and Deform to secure the supply chain and jointly develop more businesses by making Deform part of the Saab family," says Mats Wicksell, head of Saab's business area Kockums.

"I am proud and happy that Deform is now part of Saab. This means a continued strong and stable future for our people and our business, where we continue to deliver world-class advanced products to our customers. We will keep the name Deform and our operations will continue in Degerfors, just as before," says Deform's CEO Ulrika Jonsson.

Saab's takeover means continued strong ownership for Deform and long-term stability for its operations, which ensures continued security of supply for Saab and the Swedish defence industry.

EUROPE'S NEW ERA OF WEATHER FORECASTING BEGINS WITH SUCCESSFUL LAUNCH OF METOP-SG A1

The first of Europe's next-generation meteorological satellites, MetOp-SG A1, has launched from Europe's Spaceport in Kourou, French Guiana, on board an Ariane 6 rocket. The Airbus-built satellite, developed under the lead of the European Space Agency for EUMETSAT, the European Organisation for the Exploitation of Meteorological Satellites, has established communication and is beginning its commissioning phase. This launch marks the start of a new era that will significantly enhance weather forecasting accuracy, providing critical data for years to come.

"The successful launch of MetOp-SG A1 is a landmark moment for Europe and for global weather forecasting," said Alain Fauré, Head of Space Systems at Airbus. "Having designed and built the first generation of MetOp satellites, we now see the first of this powerful new series in orbit. These satellites will be the sentinels of our planet, helping to deliver more accurate weather predictions that benefit citizens across the globe."

MetOp-SG A1 is the first in a new series of six satellites that will ensure the continuity and enhancement of meteorological data from space into the mid-2040s. The programme consists of two types of satellites with three satellites each, 'A' and 'B', which carry complementary instrument packages. This first 'A' satellite is equipped with sophisticated atmospheric sounding and imaging instruments. The MetOp-SG B satellites carry instruments for microwave imaging and radar observations.

The advanced payload on MetOp-SG A1 includes the Infrared Atmospheric Sounding Interferometer - Next Generation (IASI-NG), which will provide highly detailed data for weather forecasting and climate research. It also carries the METimage visible and infrared imager, a Microwave Sounder, a Radio Occultation Sounder, and the innovative Multi-viewing, Multi-channel, Multi-polarisation Imager, designed to improve aerosol and cloud monitoring. Furthermore, the satellite hosts the Copernicus Sentinel-5 instrument, which will measure trace gases and pollutants to monitor atmospheric composition in unprecedented detail.

This mission is a testament to European collaboration, developed through a partnership between EUMETSAT, the European Space Agency (ESA), the European Union's Copernicus programme, the French Space Agency (CNES), the German Aerospace Center (DLR), the UK Space Agency, and an industrial consortium led by Airbus.

The A series satellites are being built at Airbus in Toulouse, France, and the B series at Airbus in Friedrichshafen, in southern Germany. The nominal operational lifetime of each MetOp-SG satellite is 7.5 years, ensuring full operational coverage over a 21-year period.

Ariane 6 is a programme developed within the framework of the European Space Agency (ESA). As prime contractor and design authority for the launcher, ArianeGroup is responsible for development and production alongside its industrial partners. Arianespace, the launch service provider, oversees launch operations from the Guiana Space Centre, including the integration and deployment of the MetOp-SG A1 satellite into orbit.

BAE TO BUILD ON AI PEDIGREE THROUGH INVESTMENT IN UK START-UP OXFORD DYNAMICS

BAE Systems has made a strategic investment in Oxford Dynamics, a UK-based deep-tech start-up specialising in artificial intelligence (AI) and robotics, as part of its ongoing drive to identify and harness innovative technologies for rapid deployment.

The collaboration will see BAE Systems combine its defence and security knowledge with Oxford Dynamics' AI driven data expertise to explore ways to deliver next generation advantages to the UK and its allies across all domains of the modern battlespace; air, land, sea, space and cyber. The first stage of this work will embed the Oxfordshire based company's AI technology into BAE Systems' Prophesea platform—a digital solution that enables defence organisations to maintain operational readiness of critical assets, such as warships, armoured vehicles and combat aircraft.

"The landscape of warfare is rapidly evolving and embracing emerging technology is vital to keeping the UK safe."

"By working with companies such as Oxford Dynamics, we can help ensure that the

nation is ready to unlock the advantages that innovation brings and help strengthen the UK's sovereign defence and security landscape." Andrea Thompson, Group Managing Director of BAE Systems' Digital Intelligence business

Oxford Dynamics, founded in 2020, develops intelligent autonomous systems that collaborate to interpret data, coordinate action and make real-time decisions. Its technology is designed to help defence and security organisations to improve mission planning and respond to threats faster, with greater precision and in increasingly complex environments.

"This collaboration embodies the UK Government's Strategic Defence Review's call to action: accelerate innovation, deliver sovereign capability and build a more integrated and lethal force."

"Our shared mission at Oxford Dynamics is to bring trusted AI to the front line and working with BAE Systems gives us the platform to quickly scale our technology into systems that will make a real difference to our armed forces." Dr Edward Jackson, Oxford Dynamics

In the longer term, the collaboration will enable the integration of Oxford Dynamics' capabilities across BAE Systems' extensive portfolio. This will deliver sovereign, AI-enabled real time capability, empowering UK and allied forces with rapid decision-making support, operational autonomy and greater resilience in contested environments. The equity stake BAE Systems has taken in Oxford Dynamics, which will remain an independent entity, will support its next phase of growth; contributing to the UK Government's ambition to bolster the nation's defence industry and create skilled jobs.

KONGSBERG AWARDED FRP CONTRACT FOR ACV-30 TURRETS

The United States Marine Corps has awarded a full-rate production contract to Kongsberg Defence & Aerospace valued at up to $330 million for the 30mm remote turret for the Amphibious Combat Vehicle 30mm program (ACV-30).

The first order on the contract from PEO Land Systems Program Manager Advanced Amphibious Assault (PM AAA) includes a substantial number of turrets to be manufactured at KONGSBERG's remote weapon system facility in Johnstown, Penn. A recent expansion at the facility has resulted in more jobs and a dedicated medium caliber turret production line.

"KONGSBERG is honoured to support the US Marine Corps by equipping them with increased firepower and capacity," said Eirik Lie, President of Kongsberg Defence & Aerospace. "The ACV-30 offers superior performance compared to current comparable systems, and we see the market potential for our medium caliber turrets

as positive, both in the US and internationally."

ACV-30 is one of four variants in the next-generation ACV family of vehicles designed, developed and built by BAE Systems. The ACV-30 variant mounts Kongsberg's stabilized, remotely operated MCT-30 that provides the capabilities and protection Marines. The ACV-30 turret is vehicle agnostic, able to accept armour and a variety of effectors, including anti-tank guided missiles (ATGM).

All remote weapon stations and remote turrets delivered to U.S. customers are manufactured in KONGSBERG's Johnstown, Penn. facility and leverage an extensive American supply base. For 20 years, KONGSBERG has been the sole provider of these systems to the US and delivery programs include the Marine Air Defense Integrated System (MADIS) RWS and the Commonly Remotely Operated Weapon Station (CROWS) to the US Army. More than 20,000 remote weapon stations and remote turrets have been produced in this facility since it opened in 2008.

This contract follows the purchase of long-lead items last winter to maintain production and delivery timelines for the U.S. Marine Corps' ACV-30 program. The contract also includes negotiated options for additional systems. Initial deliveries are expected in the near future.

KONGSBERG in November 2024 announced a contract for long-lead items worth USD 51 million, signaling the start of the ACV-30 project. The order announced today is valued at about USD 118 million.

RHEINMETALL AND LM SUCCESSFULLY FIRE GMARS LAUNCHER FOR THE 1ST TIME

Rheinmetall and Lockheed Martin, partners in the Global Mobile Artillery Rocket System (GMARS) program, successfully conducted the first live fire of the GMARS launcher, demonstrating its capability to launch GMLRS rockets. These are the same munitions used by Germany and allied nations across the globe, reinforcing interoperability and supporting joint operations.

The live fire demonstration, held at White Sands Missile Range in New Mexico, marked a significant milestone in the GMARS development program, which aims to provide military customers with a European-built highly mobile, survivable and versatile long-range precision fires capability. The launcher can be armed with an enhanced loadout of two ATACMS, 4 PrSM, 12 GMLRS Standard Range or 12 Extended Range GMLRS missiles.

"We are thrilled to have achieved this major milestone in the GMARS program," said Dr. Björn Bernhard, CEO Rheinmetall Vehicle Systems Europe. "The successful live fire showcases the system's precision and reliability, and we are confident that GMARS will meet the evolving needs of our customers."

The GMARS launcher, based on the Rheinmetall HX vehicle series, offers a high degree of interoperability and interchangeability with fielded M270A2 and HIMARS launchers, making it an ideal solution for military forces operating in Europe. The system's ability to launch current and future state-of-the-art long-range and extended-long-range rocket fire missions provides a significant advantage on the modern battlefield.

"Lockheed Martin is committed to delivering innovative solutions that meet the evolving needs of our customers," said Paula Hartley, vice president and general manager of Tactical Missiles at Lockheed Martin. "The GMARS program is a prime example of this commitment, and we are pleased to have successfully demonstrated its capability in this live fire exercise. With this milestone accomplished, we are poised to rapidly qualify and bring this capability to market."

The GMARS program is a result of the partnership between Rheinmetall and Lockheed Martin, which combines their individual strengths to provide a European-centric launcher that maximizes combat-proven HIMARS and M270 components.

GMARS offers the same ammunition capacity and firepower as M270 on the world's leading tactical truck with the ability to integrate platforms and ammunition from allied nations.

HAWKEYE 360 RF DATA POWERS MILITARY PLATFORMS IN TALISMAN SABRE EXERCISE INTEGRATION

HawkEye 360 Inc., the global leader in signals intelligence data and analytics, announced its participation in Exercise Talisman Sabre 2025 (TS25), a large-scale, multinational military exercise designed to strengthen interoperability between the United States, Australia, other allies, and partner nations. As part of the exercise, HawkEye 360's radio frequency (RF) data is being integrated into operational military platforms for the first time, delivering critical insights to enhance situational awareness and decision-making across multiple domains.

HawkEye 360 is integrating its signals intelligence capabilities with Lockheed Martin's advanced defense systems. This machine-to-machine integration enables operators to seamlessly ingest and correlate RF data with other tactical data sources, transforming it into actionable surveillance tracks that support threat detection and more precise geolocation, resulting in higher-quality tracking.

"This partnership represents a major milestone in expanding our tactical relevance within the Department of Defense," said Todd Probert, President of US Government at HawkEye 360. "By integrating HawkEye 360's RF data into tactical defense systems, we're accelerating decision advantage across the battlespace. This is a clear example of how we're providing our data to DoD, by delivering timely, trusted insights that enhance threat tracking and operational awareness across domains and command echelons."

Exercise Talisman Sabre is the largest military exercise conducted in Australia, held every two years to enhance readiness and interoperability among Australia, the United States, and participating allies. TS25 marks the 11th and largest iteration of the exercise, involving live-fire drills, amphibious landings, ground maneuvers, air combat, and maritime operations. With 19 nations invited to participate, TS25 provides a complex and realistic environment for testing joint and combined force operations across air, land, maritime, space, and cyberspace domains.

"By combining Lockheed Martin and Hawkeye 360 expertise, we've delivered a first-of-its-kind capability showcasing the unparalleled value of collaboration. Easy integration was the key to integrating commercial radio frequency into a combat system and enhancing situational awareness for our customers."

HawkEye 360's data integration into this dynamic operational environment enables defense partners to maintain consistent situational awareness over vast areas, offering a new layer of insight into RF activity across critical regions. This capability underscores the growing significance of commercial data solutions in supporting national security missions and coalition operations.

INDRA LEADS THE DEVELOPMENT OF THE NEW GENERATION OF FULL DIGITAL SELF-PROTECTION SYSTEMS FOR AIRCRAFT AND HELICOPTERS, MORE EFFECTIVE AGAINST MISSILE ATTACKS

Indra is advancing in the development of a new generation of self-protection systems for military aircraft and helicopters with a completely digital standard ('full digital') that reduces missile attack detection time and enables faster response to neutralize threats.

The company has already completed the design phases and produced the first units, ready for platform integration and aiming to deliver the initial systems this year, ahead of flight testing. This marks a bold technological leap that places Indra ahead of the rest of the industry in developing such systems, in a context where many companies have limited their efforts to hybrid solutions combining analog and digital technologies.

However, the capabilities offered by the full digital suite are far superior, as they allow simultaneous scanning of the entire radar spectrum, enabling faster threat detection and gaining critical time to respond.

Self-protection systems are essential today for any fighter jet, military transport aircraft, or helicopter operating in conflict zones—whether facing technologically advanced adversaries or

asymmetric threats such as MANPADS (low-cost, easy-to-use missile launchers operable by a single person).

Indra's self-protection system consists of a suite that includes the ALR-400 Full Digital radar warning receiver for detecting radar-guided missiles or defense radars; the InWarner for detecting laser-guided missiles; and Indra's InShield DIRCM (Directed Infrared Countermeasure) system, which protects aircraft from ground-to-air and air-to-air infrared-guided missile attacks. This fully modular suite is designed to adapt to the specific needs of each armed force.

The solution also integrates the most common expendable countermeasures, such as CFD (Chaff and Flare Dispenser) systems for flares—used to mislead infrared-guided missiles—and chaff, which releases small reflective fibers to confuse radiofrequency-guided missiles.

Indra has equipped fighter jets like the F-18, military transport aircraft such as the A400M and C295, and helicopters like the NH90 and Tiger, and is one of the key companies involved in developing the Eurofighter's self-protection system. With the evolution of these systems, Indra ensures that all these platforms can continue operating at the highest level in the coming decades, as increasingly complex threats emerge. The company also leads or participates in several key European R&D projects focused on cutting-edge technologies for aircraft, such as multifunction systems that combine radar, communications, and electronic warfare in a single device (CROWN and SCEPTER), electronic attack capabilities (REACT and REACT II), and next-generation self-protection systems for aircraft and helicopters incorporating AI (CARMENTA and CARMENTA FP).

L3HARRIS SUCCESSFULLY TESTS NEW POWER PLANT SYSTEM FOR ADVANCED LIGHTWEIGHT TORPEDO

L3Harris Technologies has successfully completed testing of the first power plant system for the Stored Chemical Energy Propulsion System (SCEPS) that will power the U.S. Navy's MK 54 MOD 2 Increment 2 Advanced Lightweight Torpedo. The power plant system testing validated the functionality and performance of this key component and positions L3Harris to begin SCEPS design verification testing of the fully integrated system later this year.

L3Harris is on contract with the Navy to deliver proof of design for SCEPS propulsion for the MK 54 MOD 2 torpedo, which includes the power plant system and an integrated tail and torpedo afterbody assembly.

"The power plant system is at the very heart of the propulsion system that will power the Navy's MK 54 MOD 2 torpedo," said Scott Alexander, President, Missile Solutions, Aerojet Rocketdyne,

L3Harris. "We are pleased with the performance of the system during these tests and look forward to completing design verification testing of the entire afterbody later this year."

L3Harris' Center of Excellence for Undersea Propulsion Manufacturing, based in Orlando, Florida, includes the only SCEPS manufacturing capability within the U.S. industrial base, and plays a key role supporting the Navy's next generation torpedoes. In parallel with ongoing U.S. Navy contracts, the company has been independently funding fabrication and testing of prototype SCEPS components to further the innovative technology.

SCEPS uses a lithium boiler to generate heat used to create steam that drives a turbine to propel the torpedo to intercept its intended target. The innovative propulsion system will significantly improve U.S. Navy torpedo capabilities.

SAAB RECEIVES GRIPEN E/F ORDER FOR THAILAND

Saab has signed a contract with the Swedish Defence Materiel Administration (FMV) and received an order for four Gripen E/F fighter aircraft from FMV for the Kingdom of Thailand. The order value is approximately SEK 5.3 billion and deliveries will take place 2025-2030.

The contract between Saab and FMV includes three Gripen E and one Gripen F aircraft as well as associated equipment, support and training.

Saab has also signed a contract with the Royal Thai Air Force to deliver a long-term offset package to Thailand as part of the fighter acquisition plan. This will include significant transfer of defence technology and industrial cooperation with Thailand together with new investments across many sectors of the national economy.

"We welcome Thailand as the latest customer for Gripen E/F. Thailand is already a well-established Gripen user and familiar with the strengths that Gripen brings to the Royal Thai Armed Forces. Thailand has chosen the most modern fighter on the market with which to build its next generation of strategic, independent capabilities," says Micael Johansson, President and CEO of Saab.

The Royal Thai Air Force currently operates one squadron of Gripen C/D multi-role fighters. Once in operation, the new Gripen E/F fighters will operate alongside Thailand's existing Gripen fighter force.

P&W AWARDED $2.8BN F135 PRODUCTION CONTRACT

Pratt & Whitney, an RTX business, has been awarded a $2.8 billion undefinitized contract action (UCA) for production of Lot 18 of F135 engines, which power all three variants of the F-35 Lightning II 5th generation fighter aircraft.

The contract funds production of conventional take-off and landing (CTOL), carrier variant (CV), and short take-off and vertical landing (STOVL) F135 engines for the U.S. and international customers, and includes spare engines, spare modules, program management, tooling, engineering and production support.

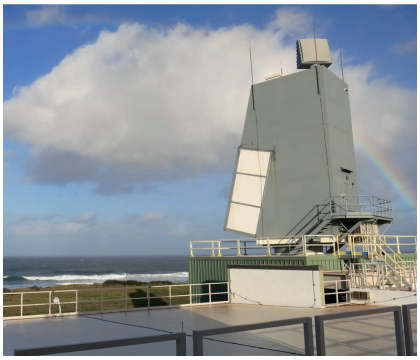
"The combat-proven F135 engine delivers the power, safety, reliability, and low-observability to ensure operators can accomplish their most critical missions. The F135 is ultimately an investment in mission assurance, providing the warfighters of today and tomorrow the technological edge to fight and win," said Christopher K. Johnson, Pratt & Whitney's vice president for the F135 program. "This contract will enable our team to continue providing this critical capability to help the U.S. and its allies maintain air superiority for decades to come."

The F135 program sustains more than 67,000 domestic jobs, 240 U.S. suppliers and contributed more than $9.1 billion to the U.S. economy in 2024. To date, Pratt & Whitney has delivered more than 1,300 F135 production engines to a global enterprise that includes 20 allied nations.

RAYTHEON SUCCESSFULLY DEMOS ADVANCED TRACKING CAPABILITIES OF AN/SPY-6(V)4 RADAR

Raytheon, an RTX business, has successfully completed its first live test of the AN/SPY-6(V)4 radar in a maritime environment. The milestone was achieved during recent testing at the Advanced Radar Detection Laboratory located at the Pacific Missile Range Facility in Hawaii .

During multiple tests over open water, the radar successfully tracked air and surface targets under various conditions. These tests demonstrated the radar's advanced tracking capabilities across different mission scenarios and validated years of modeling and simulation work. Additionally, the tests yielded the first live data set for the (V)4 configuration, which will help refine the system for future testing and



eventual shipboard deployment.

"The successful live demonstration of the SPY-6(V)4 radar is a major step forward in advancing the capabilities of today's fleet and supporting allied operations worldwide," said Barbara Borgonovi , president of Naval Power at Raytheon. "The radar will allow existing U.S. Navy Flight IIA Destroyers to significantly upgrade their detection and tracking capabilities, allowing sailors to more effectively monitor and respond to potential threats in real-time."

This is the next variant in the U.S. Navy's SPY-6 Family of Radars to undergo live maritime testing. The program will continue with testing and system enhancements, leveraging common hardware and software across other variants to ensure seamless integration and scalability.

Over the next decade, SPY-6 is expected to be deployed on more than 60 U.S. Navy ships, enhancing defense against air, surface, and ballistic threats.

MAISON ZYRA

THE AVIATION COLLECTION

Where Sky Meets Soul: Five Extraordinary Fragrances Inspired by the Poetry of Flight

A MESSAGE FROM OUR MASTER PERFUMER
"Aviation represents humanity's greatest triumph over limitation—the conquest of sky, the mastery of altitude, the romance of endless horizons. Our Aviation Collection captures these transcendent moments in liquid form, transforming the emotions of flight into olfactory masterpieces that elevate both spirit and senses."
Maison Zyra—Founder & Master Perfumer

LAUNCHING DECEMBER 2025

01. THE AVIATOR
The Pioneer's Spirit

Opening with the crisp exhilaration of pre-dawn takeoff, The Aviator embodies the fearless spirit of aviation's golden age. This masterful composition begins with sparkling aldehydes and bergamot that mirror the first rays of sunlight piercing through clouds, creating an immediate sense of elevation and anticipation. The heart reveals a sophisticated blend of birch tar and Moroccan rose, evoking the leather cockpit of vintage aircraft and the romantic adventures of pioneering pilots who dared to dream beyond the horizon.

As the fragrance settles, base notes of ambergris and vanilla create a warm, confident foundation—reminiscent of successful landings and tales shared over fine cognac in exclusive pilot lounges. Pink pepper adds subtle heat, like the thrill of breaking through storm clouds into clear sky, while oakmoss provides an earthy grounding that recalls the moment of touching down on foreign soil after an epic journey.

The Aviator speaks to modern adventurers, entrepreneurs, and visionaries who view obstacles as opportunities for elevation. This fragrance doesn't merely accompany success—it announces it with quiet confidence and unmistakable sophistication. Crafted with premium materials including Bulgarian rose absolute and authentic ambergris accord, The Aviator achieves remarkable longevity, evolving beautifully over 10-12 hours of wear. Perfect for board meetings, first-class travel, and milestone celebrations, The Aviator transforms everyday moments into extraordinary adventures. Each bottle contains the essence of human ambition and the timeless allure of reaching higher, flying further, and achieving the impossible.

Fragrance Family: Chypre-Woody
Concentration: Eau de Parfum (25%)
Longevity: 10-12 hours
Sillage: Moderate to Strong

02. NIGHT FLIGHT

Luxury in the Darkness

When the world below sleeps and only stars bear witness to your journey, Night Flight captures the mysterious elegance of nocturnal aviation. This sophisticated evening fragrance opens with the intoxicating darkness of black orchid and the subtle heat of pink pepper, creating an immediate aura of intrigue and luxury. Like the dashboard glow of a midnight cockpit, these opening notes provide just enough illumination to reveal depths of unimaginable beauty.

The heart of Night Flight unfolds with precious oud and Bulgarian rose—a combination as rare and valuable as the perfect flying conditions that allow for safe passage through darkness. These central notes create a warm, embracing cocoon of luxury that speaks to those who find beauty in life's more mysterious moments. Benzoin adds honeyed sweetness, reminiscent of the golden lights of distant cities glimpsed from 35,000 feet.

The base reveals layers of ambergris, vanilla, and Mysore sandalwood, creating a foundation as solid and reassuring as an experienced pilot's steady hands on the controls. Vetiver provides earthy complexity, while white musk ensures the fragrance projects with confident elegance without overwhelming. This is luxury distilled to its purest form—sophisticated, mysterious, and utterly captivating.

Night Flight is designed for evening affairs, intimate dinners, and moments when ordinary simply won't suffice. Whether signing important contracts under city lights or sharing champagne above the clouds, this fragrance transforms night into an arena of infinite possibility. Limited to 1,000 bottles annually, Night Flight represents the pinnacle of our craftsmanship and the ultimate expression of nocturnal luxury.

Fragrance Family: Oriental-Woody
Concentration: Parfum (30%)
Longevity: 12-14 hours
Sillage: Intimate to Moderate

03. CLOUD NINE

Euphoric Elevation

Capturing the pure joy of breaking through clouds into brilliant sunlight, Cloud Nine embodies the euphoric sensation of perfect flight conditions. This radiant fragrance opens with aldehydes and neroli, creating an immediate sensation of sparkling clarity and infinite space. Like the moment when an aircraft emerges from grey clouds into dazzling blue sky, these top notes provide instant elevation and an overwhelming sense of possibility.

The heart blooms with jasmine absolute and ylang-ylang, creating a lush, tropical paradise that mirrors the beauty of flying over exotic destinations. Rose de Mai adds classical elegance, while iris provides powdery sophistication—together creating the sensation of floating through a garden suspended in sky. These precious florals are balanced with subtle spices that add warmth and complexity, like sun-warmed islands seen from above.

The base settles into sandalwood, vanilla, and white musk, creating a foundation as soft and enveloping as first-class clouds. Vetiver adds green earthiness that grounds the composition without diminishing its ethereal quality. The overall effect is one of weightless luxury—sophisticated enough for important occasions yet joyful enough for life's celebratory moments.

Cloud Nine appeals to optimists, dreamers, and those who find beauty in life's elevated moments. Whether celebrating promotions, anniversaries, or simply embracing the gift of another beautiful day, this fragrance transforms ordinary experiences into memorable occasions. The formula achieves perfect balance between projection and longevity, ensuring you remain memorably present without overwhelming your surroundings.

Fragrance Family: Floral-Aldehyde
Concentration: Eau de Parfum (22%)
Longevity: 8-10 hours
Sillage: Moderate

04. TURBULENCE
Power Through the Storm

For those who thrive in challenging conditions and find strength in adversity, Turbulence captures the raw power and ultimate triumph of navigating through life's most demanding moments. This bold fragrance opens with black pepper and grapefruit, creating an immediate sense of energy and alertness—like a pilot's heightened focus when weather conditions demand absolute precision and skill.

The heart reveals leather and tobacco accords combined with smoky incense, evoking the interior of a vintage aircraft cockpit during a challenging but successful flight through stormy weather. Clove and cinnamon add warmth and spice, representing the internal fire that drives exceptional individuals to succeed where others might retreat. Cedar provides structural strength, like the aircraft's framework that remains solid despite external pressures.

The base settles into rich amber, patchouli, and musk, creating a foundation as unshakeable as the confidence that comes from overcoming significant challenges. Vetiver adds earthy complexity while benzoin provides resinous warmth—together creating the satisfaction of a successful landing after navigating difficult conditions. The overall composition projects strength, confidence, and the quiet satisfaction that comes from proven capability.

Turbulence is designed for leaders, entrepreneurs, and individuals who face challenges head-on and emerge stronger. Whether closing difficult deals, leading through uncertainty, or simply demonstrating daily resilience, this fragrance serves as both armor and celebration. The robust formula ensures all-day performance, evolving throughout wear while maintaining its powerful presence and distinctive character.

Fragrance Family: Woody-Spicy
Concentration: Eau de Parfum (25%)
Longevity: 10-12 hours
Sillage: Strong

05. FINAL APPROACH
The Art of Perfect Landing

Celebrating the precision, skill, and satisfaction of bringing complex journeys to successful conclusions, Final Approach embodies the moment when preparation meets opportunity and excellence becomes inevitable. This sophisticated fragrance opens with bergamot and lavender, creating an immediate sense of calm confidence and focused intention—like the steady concentration of an experienced pilot executing a perfect approach sequence.

The heart develops with orris and violet leaf, providing powdery elegance combined with green freshness that evokes the moment when familiar runway lights come into view after a long journey. Geranium adds subtle rose-like florals while maintaining masculine sophistication, creating the perfect balance between strength and refinement. These central notes represent the careful balance of factors that must align for perfect execution.

The base reveals sandalwood, amber, and cashmere wood, creating a foundation as smooth and assured as wheels touching runway with barely perceptible contact. Vanilla adds subtle sweetness—the satisfaction of successful completion—while white musk ensures the fragrance projects with quiet confidence rather than aggressive assertion. The overall effect is one of accomplished elegance and the quiet pride that accompanies mastery. Final Approach appeals to perfectionists, skilled professionals, and those who understand that true luxury lies in flawless execution rather than ostentatious display. Whether concluding important negotiations, completing significant projects, or simply appreciating the beauty of things done well, this fragrance celebrates competence, precision, and the deep satisfaction that comes from consistent excellence.

Fragrance Family: Woody-Fresh
Concentration: Eau de Parfum (23%)
Longevity: 9-11 hours
Sillage: Moderate

LAUNCH PRICING & RESERVATIONS

INTRODUCTORY PRICING
Valid for Pre-Orders November 15 - December 31, 2025

Fragrance	10ml	30ml	50ml	100ml Limited Edition
The Aviator	₹1,999	₹5,499	₹8,999	₹16,999
Night Flight	₹2,499	₹6,999	₹11,999	₹24,999
Cloud Nine	₹1,899	₹4,999	₹7,999	₹14,999
Turbulence	₹1,999	₹5,499	₹8,999	₹16,999
Final Approach	₹1,899	₹5,199	₹8,499	₹15,999

COLLECTION SETS

Discovery Set (5 x 10ml): ₹8,999 (Save ₹1,896)

Pilot's Choice (3 x 30ml): ₹14,999 (Choose Any Three)

Aviation Master (Complete Collection 5 x 50ml): ₹39,999 (Save ₹6,498)

PERFUME FOR THOSE WHO LIVE BETWEEN RUNWAYS AND HORIZONS.

MAISON ZYRA – WHERE FREEDOM MEETS FRAGRANCE.

RESERVATION OPTIONS

STANDARD RESERVATIONS

₹2,000 Deposit secures any single fragrance
₹5,000 Deposit reserves complete Discovery Set
₹10,000 Deposit guarantees Aviation Master Collection
Balance Due: Before delivery (December 2025)
Free Express Delivery across India
30-Day Replace Policy if not completely satisfied

PLATINUM PRIORITY ACCESS

₹25,000 Deposit reserves complete collection + exclusive benefits:
First access to future limited editions
Invitation to exclusive launch events
Complimentary annual fragrance maintenance service
Personalized consultation with master perfumer

PERFUME AS A SERVICE

For the Most Discerning Connoisseurs
Limited to 1000 Members
THE ULTIMATE FRAGRANCE EXPERIENCE

For clients who demand nothing but perfection, Maison Zyra introduces Perfume as a Service—an unprecedented luxury offering that transforms fragrance from ownership to ongoing experience.

Annual Investment: ₹2,50,000
Exclusive Benefits: Quarterly Deliveries: 30ml bottles of exclusive, never-released compositions
Bespoke Creation: One fully customized fragrance created specifically for you
Global Access: Fragrance refills available at luxury hotels
Event Access: VIP invitations to global fragrance exhibitions and launches
Legacy Service: Your personal scent archived for future generations
Application Process: Submit fragrance preferences and lifestyle questionnaire
Video consultation with master perfumer
Selection committee review (limited to 1000 members)
Welcome package includes Aviation Collection plus exclusive member-only fragrances

"The sky is not the limit—it's just the beginning."

HOW TO RESERVE YOUR COLLECTION

THE MAISON ZYRA PROMISE

Each fragrance in the Aviation Collection represents months of development, using only the finest materials sourced from around the world. Every bottle is hand-filled, individually numbered, and accompanied by a certificate of authenticity.

Quality Guarantee: If any fragrance doesn't meet your complete satisfaction within 30 days, we'll work with you to find the perfect alternative or provide a full refund.

Sustainability Commitment: All packaging is recyclable, and 5% of proceeds support aviation heritage preservation and sustainable farming practices for our fragrance ingredients.

Reserve your journey into olfactory aviation excellence today.

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Where Luxury Takes Flight


MZ
Discover the Essence of Flight
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SUCCESSFUL SPIKE NLOS LIVE FIRE FROM AH-64E CAMPAIGN BY US ARMY & POLISH AF

The United States Army, in cooperation with the Inspectorate of the Polish Air Force and with support from Rafael Advanced Defense Systems, conducted a live fire campaign of the SPIKE NLOS (Non-Line-of-Sight) missile system from an AH-64E Apache attack helicopter at the Central Air Force Training Range in Ustka, Poland.

The campaign was organized under the direction of U.S. Army, which deployed AH-64E Apaches from the 12th Combat Aviation Brigade, headquartered in Ansbach, Germany, to Poland for training and evaluation. The exercise was hosted by the Polish Ministry of National Defence (MoND) with participation from the General Staff of the Polish Armed Forces and the Inspectorate of the Polish Air Force.

Observers from over ten allied nations, attended the event, alongside senior commanders from multiple NATO air forces. During the campaign, two SPIKE NLOS missiles were launched from U.S. Army AH-64E Apaches at maritime targets, achieving direct hits at ranges of 26 kilometers.

Senior U.S. and Polish military officials emphasized that integrating SPIKE NLOS onto the Apache platform enhances rotary-wing aviation with extended standoff engagement and precision strike capabilities. They further noted the potential of the system as part of Poland's future AH-64E fleet.

The successful campaign reflects over a year of close planning and coordination between U.S. and Polish forces, supported by industry partners. The demonstration underscored the growing cooperation between the United States and Poland in advancing allied interoperability and long-range precision strike capabilities.

As the developer and manufacturer of SPIKE NLOS, Rafael provided technical expertise, integration support, and operational know-how throughout the campaign. The company emphasized its commitment to supporting the Polish Armed Forces in every capability-building process they choose to pursue, including through cooperation with Poland's defense industry.

GERMANY APPROVES LITENING 5 TARGETING PODS FOR EUROFIGHTER FLEET

The German parliament has authorized the procurement of 90 Litening 5 targeting pods for its Eurofighter Typhoon fleet, enhancing the precision strike and reconnaissance capabilities of the Bundeswehr. The decision reflects Germany's confidence in Rafael's systems and continues a decades-long defense partnership. It also aligns with a broader NATO trend emphasizing multi-wavelength sensor integration and stand-off targeting effectiveness in contested airspaces.

Litening 5 is a fifth-generation targeting system already operational with 28 air forces worldwide. With more than 2,000 units delivered and over 2.2 million operational flight hours—primarily during contingency operations—it has become one of the most widely used targeting pods in service today. Precision Capabilities and Mission Adaptability The pod's sensor suite includes mid-wave and short-wave infrared, high-resolution color imaging, and dual-wavelength laser designation, with an optional synthetic aperture radar (SAR) for wide-area, all-weather imaging. This enables long-range detection, recognition, and identification of targets under varied atmospheric conditions.

Litening 5 supports both air-to-ground and air-to-air missions, including ground moving target indication, multi-target tracking, and automatic target recognition. For air-to-air operations, it enhances target identification at range, supports detection of low-RCS threats, and provides missile cueing when integrated with the host platform. It also offers capabilities for detecting and engaging unmanned aerial vehicles (UAVs), supporting operational flexibility against diverse threats.

Multi-Platform Integration and Operational Footprint Platform-agnostic in design, Litening 5 has been integrated on over 26 aircraft types, including F-15, F-16, Gripen, A-10, Mirage 2000, Embraer, and Eurofighter. It is compatible with laser-, GPS-, and image-guided munitions and includes real-time datalink capability across Ku, C, and L bands.

Germany's move from Litening 3 to Litening 5 reflects both satisfaction with system performance and the Bundeswehr's emphasis on improved precision, survivability, and future growth potential. This mirrors a wider European trend of upgrading existing fleets through advanced sensors rather than relying solely on new platforms.

Expanded Options and Future Configurations An extended configuration, Litening+SAR, adds synthetic aperture radar to the EO/IR pod architecture for all-weather, wide-area imaging—addressing operational needs in low-visibility or maritime environments. Additional modular upgrades will be available to expand capabilities further.

Global Adoption and Strategic Implications Litening pods are in service with a broad range of air forces worldwide. Their operational record and modular design make them a reliable solution for militaries seeking interoperability and mission adaptability without major platform changes. Germany's order adds to the global demand for advanced targeting systems as armed forces adapt to evolving threats and operational requirements.

BAE ROLLS OUT NEWEST COMBAT VEHICLE FOR THE CZECH ARMY

The first CV9030 MkIV infantry fighting vehicle for the Army of the Czech Republic was officially unveiled today at a rollout ceremony at BAE Systems Hägglunds in Sweden

BAE Systems Hägglunds Managing Director Tommy Gustafsson-Rask, Czech Defence Minister Jana Cernochová, and Swedish Defence Minister Pål Jonsson mark the milestone with commemorative plaques, standing proudly in front of the first CV9030 MkIV vehicle.

The rollout ceremony, hosted by Swedish Minister of Defence Pål Jonson welcomed Czech Minister of Defence Jana Cernochová and marked a significant step in strengthening the Czech Republic's defence capabilities and fulfilling its commitments to NATO. This vehicle is the first of 246 CV90s to be delivered by BAE Systems and its Czech industry partners, of which 39 vehicles will be produced at BAE Systems facilities in Sweden and 207 in the Czech Republic, with final deliveries expected in 2030. The phased delivery ensures a smooth transition to the new capability, allowing the Czech Army to train crews, integrate the platform into its mechanized brigades, and maintain operational readiness throughout the process.

"The CV90 provides an unrivalled combination of mobility, firepower, and protection, and will significantly strengthen the capabilities of the Czech Army," said Tommy Gustafsson-Rask, managing director of BAE Systems Hägglunds. "This is just the beginning – by joining the CV90 User Club, the Czech Republic also gains access to a community of experienced operators across Europe, enabling the exchange of operational insights, joint training opportunities, and accelerated introduction of future upgrades."

The rollout milestone follows the three-party Agreement between the Czech Republic, the Kingdom of Sweden and BAE Systems Hägglunds, underscoring the Czech Republic's determination to modernize its armed forces and provide its soldiers with the most advanced combat equipment available in Europe.

"Today is proof that we are not just talking about the modernization of the Army,

but working hard to make it a reality," said Cernochová. "This is an important moment for the security of the Czech Republic. The CV90 project represents months of negotiations, hundreds of people, and thousands of hours of work. I am convinced that thanks to our joint efforts, Czech soldiers will receive in the CV90 the very best that the defense industry has to offer."

The CV90 MkIV is the newest generation of the combat-proven CV90 family, designed to give soldiers decisive advantages on the modern battlefield. Combining exceptional mobility, superior firepower, and advanced protection systems, the vehicle ensures Czech forces can operate effectively across the full spectrum of conflict, from high-intensity warfare to peacekeeping missions. It is equipped with a 30 mm Bushmaster II automatic cannon, advanced fire control systems, and next-generation sensors that deliver superior situational awareness. Modular armor packages and active protection systems provide enhanced survivability against kinetic and explosive threats, while its powerful engine and adaptive suspension enable unmatched mobility in challenging terrain. Its adaptability allows it to counter a wide range of ground and airborne threats, and its all-terrain resilience guarantees operational readiness in any environment.

The rollout was characterized by the alliance of steel, innovation, and cooperation that is the CV9030MkIV program. The contract, valued at SEK 22 billion ($2.2 billion), provides highly capable vehicles for Czech soldiers while providing Czech industry a significant role in the program to the value of 40% of the contract. The extensive cooperation with local industries includes development, production, and system integration. It benefits the country's industry directly by bolstering the local defence sector, granting access to BAE Systems' global supply chain, expanding opportunities for cooperation, and enhancing local competitiveness, while also increasing its national security of supply and maintaining national sovereignty. This combination of cutting-edge technology, domestic industrial participation, and international partnership ensures that the Czech Army's new infantry fighting vehicles will remain at the forefront of NATO's land combat capabilities for decades to come.

"I am proud that we today can confirm this important milestone in the deliveries of the CV90 to our Czech partner," said Jonson. "The CV90 now constitutes an important cornerstone in the armed forces of several countries, and it has proven effective on the battlefield in Ukraine and in the defence of Europe. The Czech Republic will now receive a battle-tested, efficient, and successful combat vehicle."

POLAND SELECTS L3HARRIS EW SYSTEM FOR F-16 FLEET

The government of Poland has selected L3Harris Technologies to provide its Viper Shield™ electronic warfare (EW) system for the country's F-16 Viper upgrade program.

Poland will purchase the AN/ALQ-254 Viper Shield system through the U.S. government to enhance the offensive and defensive capabilities of its current F-16 Block 52+ configuration. Viper Shield will equip Poland with the same advanced EW features available to other international allies operating the new F-16 Block 70 variant.

"We are honored Poland selected us to upgrade their F-16V multirole fighters," said Ed Zoiss, President, Space and Airborne Systems, L3Harris. "Viper Shield is in production and will enable pilots to identify, locate and counter rapidly evolving threats faster with enhanced success."

L3Harris is offering Viper Shield in a variety of installation options, including the integration into the Block 70/72 aircraft and a retrofit version for previous F-16 blocks. Viper Shield is also available as an external pod. Designed to be software-defined, Viper Shield ensures battlefield relevance by supporting future capability upgrades.

The company is providing this advanced suite to F-16 fleets in seven countries and is actively engaged in discussions with other U.S. allies and partner nations.

L3HARRIS ESTABLISHES CENTER OF EXCELLENCE FOR SKYRAIDER II AIRCRAFT PRODUCTION

L3Harris Technologies has increased production capacity at its Waco facility for the U.S. Air Force OA-1K Skyraider II and allied nations. The Waco site, with 40 years of experience in aircraft missionization, has expanded to serve as the hub for Skyraider II production and to support additional domestic and international operators.

The aircraft will be developed in a newly outfitted hangar with advanced manufacturing tools and processes designed to enhance efficiency and agility. The production facility also allows technicians to streamline testing and provide rapid aircraft upgrades.

"This hangar brings together the talent and technology needed to rapidly advance the Skyraider II mission and deliver the OA-1K aircraft," said Jason Lambert, President, Intelligence, Surveillance and Reconnaissance, L3Harris. "The site, which supported the prototype aircraft development, flight testing and FAA certification, is uniquely positioned to carry this mission forward."

"L3Harris is a strong partner to Waco, as demonstrated by their investment in the opening of the Skyraider II production facility. The innovation taking place here in Central Texas will not only revolutionize advancements on the battlefield, but also strengthen our local economy," said Congressman Pete Sessions, R-Texas. "This achievement is a testament to the strong workforce we have in Texas, and it is clear that what happens in Waco has global implications."

Aircraft inductions are already underway at the facility, with the first deliveries on track for this fall. L3Harris continues to deliver aircraft monthly to fulfill the Skyraider II program of record and support operational needs.

BAE DELIVERS 1,000TH THAAD SEEKER FOR BALLISTIC MISSILE DEFENSE PROGRAM

BAE Systems recently delivered its 1,000th infrared seeker to Lockheed Martin for integration on the Terminal High Altitude Area Defense (THAAD) interceptor missile, achieving a major production milestone. The THAAD seeker provides key sensing and guidance capabilities that help protect the U.S. and its global allies from ballistic missiles. BAE Systems has designed and manufactured innovative infrared technology for the THAAD interceptor since the program's inception. Guided by the company's advanced sensor technology, THAAD interceptors engage ballistic missiles and can destroy warheads with kinetic force both inside and outside of the atmosphere.

"At BAE Systems, we support our nation and its allies with the most advanced capabilities and technologies," said Neeta Jayaraman, product line director for Precision Guidance and Sensing Solutions at BAE Systems. "The 1,000th THAAD seeker delivery reinforces our collaboration with Lockheed Martin and showcases our ability to deliver reliable next-generation targeting systems on time, enhancing precision-strike capabilities to counter emerging threats." THAAD is a highly effective defense against short-, medium-, and intermediate-range ballistic missile threats. Its seeker uses innovative sensors to identify and lock onto targets and route interceptors to incoming targets. "The strategic importance of the combat-proven THAAD Weapon System in defending our nation and its allies has never been more globally highlighted than in recent months," said Dawn Golightly, Lockheed Martin's vice president for Upper-Tier Integrated Air and Missile Defense. "Our production team and suppliers remain committed in their support of THAAD's mission, and we look forward to our continued partnership with BAE Systems and our valued supply chain network."

A leader in precision-guided munitions, BAE Systems has been developing seeker technology for more than 40 years. The company's highly skilled and experienced workforce manufactures complex THAAD seekers, leveraging extensive design and production expertise and robust supply chain management to ensure effectiveness and reliability.

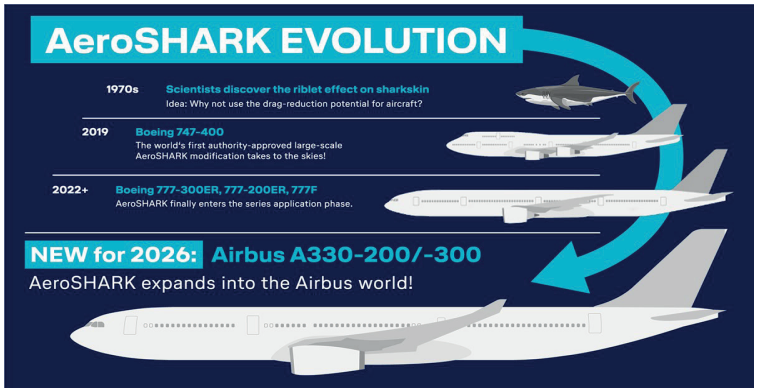
BOMBARDIER TO LAUNCH MAJOR US SERVICES EXPANSION INITIATIVE ACROSS MULTIPLE STATES

Bombardier is proud to announce the launch of a major expansion initiative within its services and support network in the United States. This multi-phase, multi-site expansion initiative aims to meet the increasing demand for OEM-backed convenience and care from the company's growing customer base. Expansion projects are expected to roll out over the coming years, and will be focused on both regions where Bombardier currently operates, as well as new ones. As part of this growth, the company anticipates a need to recruit highly skilled talent, creating new job opportunities in each of the targeted regions.

"Bombardier's fleet in the United States is growing at a rapid pace, and so should our American network of services and support," said Paul Sislian, Executive Vice President, Bombardier Aftermarket Services and Strategy. "Today's announcement demonstrates our full commitment to provide exceptional care and seamless convenience, so that our customers can fly with total confidence. While our team is already delivering on this promise – with our best-in-class services earning the #1 ranking in the AIN Product Support survey for a second consecutive year, as well as in the 2025 Professional Pilot Corporate Aircraft Product Support Survey– this expansion initiative demonstrates the depth of our commitment to offer the ultimate customer experience." With the entry into service of the Global 8000 aircraft later this year and the steady growth of Bombardier's global fleet, the company is keen to bolster its U.S. capabilities in key hubs across the country to meet customers where they are. As part of this large-scale expansion investment, the company will prioritize talent recruitment and workforce development to ensure a steady flow of qualified professionals into its operations. Furthermore, to meet demand and ensure convenient care and service, Bombardier will focus on expanding its successful apprenticeship and talent programs with local communities to accelerate the recruitment and onboarding of Airframe and Powerplant Technicians, as well as other skilled workers.

Bombardier's current Services business already has a robust footprint in the United States, anchored by service centres in key locations including Dallas, Tucson, Hartford and Wichita, as well as in Miami Opa Locka with a facility inaugurated in 2022. Customers benefit from a comprehensive support ecosystem that features a strategically located parts distribution centre in Chicago and Mobile Response Teams deployed across 20 locations nationwide – ensuring rapid, expert assistance wherever it is needed.

LUFTHANSA TECHNIK STARTS AEROSHARK CERTIFICATION PROCESS FOR A330S



Lufthansa Technik has embarked on the certification process of AeroSHARK for the A330ceo, marking the first Airbus model to soon benefit from the drag-reducing and fuel-saving riblet film developed in collaboration with BASF Coatings. Authority certification will be sought through a Supplemental Type Certificate (STC), enabling series modification to the A330-200s' and A330-300s' fuselage and nacelles.

"The choice of the A330ceo as the next candidate for AeroSHARK certification is strategic, given the type's widespread use and significant leverage on global fuel consumption and emissions. With about 1,000 A330-200 and -300 aircraft in service worldwide, the potential for operational cost savings and substantial environmental benefits is vast," stated Andrew Muirhead, Vice President Original Equipment Innovation at Lufthansa Technik.

The riblet technology's effect on reducing aerodynamic drag is known to be most significant during cruise flight, making long-haul aircraft prime candidates for such modifications. Lufthansa Technik already holds certifications for the AeroSHARK retrofit on the Boeing 777-300ER, 777-200ER and 777F. The A330 is the second-most delivered wide-body aircraft type after the Boeing 777. Its considerable market penetration and long remaining product life cycle open up new opportunities for AeroSHARK.

Obtaining the official approval from aviation authorities is required to introduce any aircraft modification for use in commercial aviation. The certification process involves detailed analyses and test campaigns to ensure compliance with stringent aviation safety standards. Modifications for each aircraft model and additional application area must undergo its own supplemental type certification. For the A330, this process is expected to be completed in 2026.

Expanding AeroSHARK's proven benefits to more aircraft : The functional film imitates the special characteristics of sharkskin, significantly reducing aerodynamic drag through its riblet structure. The principle of drag reduction through riblets has been scientifically recognized for decades. Lufthansa Technik and BASF Coatings have successfully applied this principle for the harsh conditions of daily airline operations, making AeroSHARK the only certified solution for commercial aviation by now. Currently installed on the aircraft fuselage and engine nacelles, AeroSHARK achieves a reduction of about one percent in fuel consumption and CO2 emissions, which could further increase with the certification of additional surface areas.

"The sharkskin technology represents a significant step forward in the efforts to improve fuel efficiency and reduce emissions in commercial aviation. With the certification for the A330ceo, it will soon be possible to extend these benefits to a wider number of aircraft and to further contribute to more sustainable aviation practices," said Frank Naber, Senior Vice President Global Surface Treatment at BASF Coatings.

To date, large-scale AeroSHARK modifications have been successfully applied to 28 Boeing 777 aircraft of several airlines and one Lufthansa Boeing 747, which served as a testbed. The number is steadily growing, demonstrating the riblet film's efficiency in daily operations. As of August 2025, AeroSHARK-modified aircraft have accumulated over 232,000 flight hours, saving more than 13,000 metric tons of jet fuel and reducing CO2 emissions by over 42,000 metric tons.

ST ENGINEERING AND SF AIRLINES OPEN GREENFIELD AIRFRAME MRO FACILITY IN EZHOU, CHINA

ST Engineering's Commercial Aerospace business and SF Airlines officially opened a new airframe maintenance, repair and overhaul (MRO) facility in Ezhou, Hubei, China developed through their joint venture, ST Engineering Aerospace (HuBei) Aviation Services. Established in 2023, the joint venture has been focusing on plans and designs to deliver high-quality airframe MRO services to SF Airlines and global third-party customers.

The Ezhou facility will initially feature two hangars. As market demand grows, the facility may be subsequently expanded with four additional hangars. The first hangar will induct its inaugural aircraft on 12 August 2025, while the second hangar is slated for completion in 2H2027. Together, the two hangars can accommodate up to four widebody or eight narrowbody aircraft simultaneously.

Strategically located at the Ezhou Huahu International Airport – China's first dedicated cargo airport with extensive domestic and international routes – the greenfield facility is purpose-built to provide line and heavy maintenance services to

cargo and passenger aircraft. It will support the freighter MRO demands of SF Airlines, which is China's largest freighter airline in fleet size, and serve the increasing needs of other cargo and passenger airlines that provide services to and from the region.

Jeffrey Lam, President Commercial Aerospace at ST Engineering, said, "With China leading in global aviation growth, Ezhou's emergence as a logistics and aviation hub makes it a strategic location from which to serve freight and airline operators. Our new facility in Ezhou is well positioned to meet the rising MRO needs of operators in China and across the region."

Lisheng, Chairman of SF Airlines, said, "The global aviation market continues to recover, driving strong demand for aircraft maintenance services. As Hubei province's aviation industry cluster rapidly takes shape, the establishment of the airframe MRO facility in Ezhou presents broad development prospects. With strong support from all sectors, the new facility will fully leverage industrial chain synergies to build a competitive maintenance brand. It will consistently provide professional, efficient and reliable MRO services to customers while contributing to the high-quality development of the aviation industry."

The facility currently employs about 200 staff, and it is expected to generate up to 700 high-value jobs for the local community when both its hangars are fully operational. In addition to recruiting and training skilled technicians, the facility will incorporate smart technologies including robotics and digital systems to support high-efficiency operations.

CEBU PACIFIC SELECTS LUFTHANSA TECHNIK FOR INTEGRATED C&E SUPPLY

Building on a long-standing partnership, Lufthansa Technik and the Philippine carrier Cebu Pacific have agreed to further strengthen their collaboration. The provider of technical aircraft services and the Manila-based airline signed a contract for the integrated Consumable & Expendables (C&E) supply for Cebu Pacific's 100-aircraft fleet, including Airbus A320, A321ceo/neo and A330neo models.

Shevantha Weerasekera, Cebu Pacific's Vice President of Engineering and Fleet Management, said: "Partnering with Lufthansa Technik for our C&E supply is a significant step forward in strengthening the reliability and efficiency of our operations. Their proven expertise, global reach, and flexible service model give us the confidence that our fleet will be supported with the right materials at the right time – every time when needed."

Lufthansa Technik acts as an integrator in the C&E segment and provides customers with a one-stop shopping experience. By bringing together thousands of suppliers, the company offers access to an exceptionally broad portfolio

of consumables and expendables. This integrated approach ensures a seamless and efficient procurement process.

With an inventory of over 400,000 parts, a global warehouse network, and flexible, cost-efficient service levels, Lufthansa Technik provides reliable and tailored C&E support to customers worldwide – complemented by 24/7 AOG support that respond immediately to critical material needs. By managing this large number of suppliers, the company ensures the availability of the required parts in the right quantities.

Tim-Oliver Fedeler, Senior Director Product Sales and Fulfillment APAC at Lufthansa Technik, added: "We are excited to support Cebu Pacific with knowledge in consumables and expendables, our experience and the strength of our global logistics network. Even tiny missing C&E parts can ground the largest aircraft. When it comes to flying, being strong in small parts makes a big difference."

STANDARDAERO CELEBRATES GRAND OPENING OF MAJOR EXPANSION TO ITS BUSINESS AVIATION MRO FACILITY IN AUGUSTA

StandardAero a leading independent pure-play provider of aerospace engine aftermarket services, including engine maintenance, repair and overhaul (MRO) and engine component repair celebrated the grand opening of its newly expanded business aviation facility at Augusta Regional Airport (AGS/KAGS) in Augusta, Ga. The larger campus increases the company's capacity to serve business aviation operators across North America and beyond, while bringing approximately 100 new technically skilled jobs and investment to the region.

The expansion project represents a 60 percent increase to the StandardAero Augusta facility, adding 80,500 square feet of hangar, engine shop, advanced avionics, and customer amenities designed to enhance the overall maintenance experience. This investment specifically enables increased Honeywell HTF7000 engine MRO capacity, a market in which StandardAero is licensed by the OEM as the exclusive independent heavy overhaul provider, along with increased airframe services capabilities for large cabin business jets.

Established in 1974, the StandardAero Augusta site provides comprehensive maintenance and repair support for select business aviation aircraft, including Bombardier, Dassault Falcon, Embraer, Gulfstream and Hawker platforms, plus engine and APU models including the Honeywell HTF7000, TFE731 and GTCP36 APU.

"Today marks a major milestone for StandardAero and for our customers," said Russell Ford, Chairman and CEO of StandardAero. "This expansion reinforces our long-term commitment to the business aviation community and to Augusta, where we've proudly operated for more than 50 years. We're growing to meet the needs of our customers, investing in our people, and building on our reputation for industry-leading quality and service."

The grand opening of the now 210,000 square foot campus was commemorated with a ribbon-cutting ceremony attended by company executives, local and state officials, customers and employees. The event also showcased the company's enhanced maintenance capabilities and highlighted new career opportunities for skilled technicians, engineers and support staff in the Augusta area.

"This expansion is all about readiness and responsiveness," said Anthony Brancato, President of StandardAero's Business Aviation division. "We're listening to our customers, and they're asking for more capacity, faster turn times and a partner they can trust with their most valuable assets. With this investment in Augusta, we're answering that call – with more space, added expertise, and the same unwavering commitment to excellence."

FL TECHNICS BECOMES OFFICIAL CHANNEL PARTNER OF HONEYWELL AEROSPACE TECHNOLOGIES

FL Technics, a globally recognized provider of MRO solutions and a subsidiary of Avia Solutions Group, has been appointed an official Honeywell channel partner for business and general aviation.

This new partnership with Honeywell Aerospace Technologies, an engine, avionics, connectivity & data services and mechanical systems manufacturer, means FL Technics can now deliver Honeywell's wide range of engine and APUs products. It also ensures FL Technics' MRO centers are certified to install and support Honeywell systems via an OEM-backed framework.

"We are delighted to be an official Honeywell partner, which empowers us to deliver Honeywell engine and APUs products and certified installation services under a single umbrella. For our customers, this means faster turnarounds and fewer handovers. And crucially, this is all OEM-backed, so our customers get peace of mind because they know everything has been delivered in accordance with Honeywell's official documentation and training," said Arunas Ganiprauskas, Head of Procurement and Products Unit, Engine, Airframe and Materials services at FL Technics.

"Channel partnerships, like this one with FL Technics, underscore our commitment to delivering high-quality service and solutions that enhance operational efficiency for our customers in the business and general aviation sectors. Our aim is to instill confidence with our customers, knowing that they receive reliable solutions in region aligned with Honeywell's official standards and expertise," said Flavio Michio Osanai, vice-president, Business and General Aviation, EMEA and India, Honeywell Aerospace Technologies

Products and services from Honeywell Aerospace Technologies are found on virtually every commercial, defense and space aircraft, and in many terrestrial systems. The Aerospace Technologies business unit builds aircraft engines, cockpit and cabin electronics, wireless connectivity systems, mechanical components, power systems, and more. Its hardware and software solutions create more fuel-efficient aircraft, more direct and on-time flights and safer skies and airports.

AAR SIGNS EXCLUSIVE DEFENSE DISTRIBUTION AGREEMENT WITH AMSAFE BRIDPORT

AAR CORP. a leading provider of aviation services to commercial and government operators, MROs, and OEMs, has signed a new multi-year defense distribution agreement with AmSafe Bridport, a TransDigm company.

Under this agreement, AAR will become the exclusive KC-46 and C-40 platform distributor for direct and indirect sales to the global defense and military aftermarket, including the United States Defense Logistics Agency (DLA), United States Armed Services for fleet sustainment, and foreign militaries, including the Japanese defense market. Additionally, bringing these product lines to AAR will enable intracompany coordination on government contracts supported by AAR's Government Programs business, leading to enhanced customer service. The contract also further diversifies AAR's defense distribution portfolio to include cargo handling products.

"We are delighted to partner with AAR on this exclusive distribution agreement," said Natalie Paul, AmSafe Bridport's Senior Vice President, Sales and Engineering. "AmSafe Bridport brings proven safety and cargo handling solutions established on platforms like the KC-46 and C-40, while AAR's extensive distribution network and in-region support ensure those solutions are available to customers exactly when and where they're needed. Together, we're enhancing accessibility and service for defense operators worldwide."

"AAR is pleased to become an exclusive distributor of AmSafe Bridport products to the U.S. and foreign defense market," said Frank Landrio, AAR's Senior Vice President of Distribution. "This new, exclusive agreement expands our product offerings on the KC-46 and C-40 platforms. Coupling this with our value-added services enables us to provide an even more comprehensive suite of offerings."

EMBRAER DEFENSE EUROPE SIGNS STRATEGIC MOUS WITH LITHUANIAN PARTNERS STRENGTHENING AEROSPACE COOPERATION AND INNOVATION

Embraer a global leader in the aerospace industry, signed several Memorandums of Understanding (MoUs) with key Lithuanian partners, marking a significant step toward long-term cooperation in aerospace, defense and innovation.

The agreements were signed with eight prominent Lithuanian institutions and companies including Kaunas University of Technology (KTU), Vilnius Gediminas Technical University (Vilnius Tech), Aktyvus Photonics, J&C Aero, Nordic Aircraft Systems, Brolis Defence, DAT, and Baltic Institute of Advanced Technology (BPTI).

"These partnerships reflect Embraer's commitment to fostering innovation and strengthening global industrial and defense capabilities through strategic cooperation. Lithuania's growing aerospace ecosystem and technological expertise make it an ideal environment for Embraer's long-term vision in Europe," said Fabio Caparica, Vice President of Contracts at Embraer Defense & Security.

The MoUs encompass a wide range of high-value areas, including:

Maintenance, Repair and Overhaul (MRO)

Engineering and Innovation

Technological Development

Supply Chain Management

Today's ceremony follows the selection in June 2025 of Embraer's C-390 multi-mission aircraft by Lithuania to enhance its defense capabilities and interoperability. This selection aligns with European and NATO allies—including Portugal, Slovakia, Hungary, the Netherlands, Austria, the Czech Republic, and Sweden—that have also selected this new generation aircraft to modernize their air forces.

Since entering operation with the Brazilian Air Force in 2019, the Portuguese Air Force in 2023 and, most recently with the Hungarian Air Force in 2024, the C-390 Millennium has proven its capability, reliability, and performance. The current fleet in operation has demonstrated a mission capability rate of 93% and mission completion rates above 99%.

The C-390 can carry more payload (26 tons) compared to other medium-sized military transport aircraft and flies faster (470 knots) and farther, being capable of performing a wide range of missions, such as transporting and dropping cargo and troops, medical evacuation, search and rescue, firefighting and humanitarian missions, operating on temporary or unpaved runways, such as packed earth, soil and gravel. The aircraft configured with air-to-air refueling equipment, with the designation KC-390, has already proven its aerial refueling capacity both as a tanker and as a receiver, in this case by receiving fuel from another KC-390 using pods installed under the wings.

GULFSTREAM DELIVERS FIRST G800

Gulfstream Aerospace Corp.announced its first customer delivery of the all-new Gulfstream G800, the world's longest range business aircraft. The G800 entry into service follows its Federal Aviation Administration (FAA) and European Union Aviation Safety Agency (EASA) certifications on April 16. The aircraft was outfitted at Gulfstream's Appleton, Wisconsin, completions facility.

"We have seen astounding demand for the G800, and the entire Gulfstream team is excited to begin making deliveries to our customers," said Mark Burns, president, Gulfstream. "The G800 is entering service with extraordinary program maturity, just like the Gulfstream G700 before it. We look forward to customers around the world experiencing the aircraft's remarkable capabilities and cabin comfort, and I congratulate Gulfstream's Appleton team — and the more than 21,000 Gulfstream employees worldwide — for this significant accomplishment in delivering another quality product from our next-generation family of aircraft."

Recently awarded the 2025 International Yacht & Aviation Award for Private Jet Design, the G800 features the industry's lowest cabin altitude of 2,840 feet/866 meters when flying at 41,000 ft/12,497 m, 100% fresh air in the cabin, a plasma ionization air purification system and 16 Gulfstream Panoramic Oval Windows. The interior can be configured with up to four living areas or three living areas and a dedicated crew compartment.

The April 16 certifications confirmed enhanced performance capabilities for the G800, which can travel 8,200 nautical miles/15,186 kilometers at its long-range cruise speed of Mach 0.85 and 7,000 nm/12,964 km at its high-speed cruise of Mach 0.90. The aircraft can also fly 8,000 nm/14,816 km at Mach 0.87. In addition, the G800 maximum operating speed increased to Mach 0.935 from Mach 0.925.

FIRST CESSNA SKYCOURIER IN MONGOLIA TO JOIN HUNNU AIR FLEET, ENHANCING OPERATIONS IN ASIA-PACIFIC REGION

The Cessna SkyCourier is making its entry into Mongolia with charter operator Hunnu Air placing the first order for the versatile twin-engine turboprop aircraft in the country. Hunnu Air will use the Cessna SkyCourier to enhance domestic tourism and cargo operations within Mongolia. The order includes two passenger variants of the Cessna SkyCourier aircraft and one Cessna Grand Caravan EX, with deliveries of their new aircraft expected to begin in 2026.

"Designed for versatility and performance, the Cessna SkyCourier is a strong fit to support Hunnu Air's services across Mongolia," said Lannie O'Bannion, senior vice president, Sales & Marketing. "The increasing global popularity of the aircraft underscores its exceptional adaptability in supporting air freight, charter and special missions use cases, showcasing its broad appeal across diverse operational sectors."

Since 2011, Hunnu Air has served as a pivotal player in the Mongolian aviation sector, demonstrating a robust commitment to expand both domestic and international air travel. As the second-largest airline in Mongolia, Hunnu Air has carved a niche for itself by offering reliable and efficient air transport solutions to its passengers.

With its exceptional performance, reliability and capacity, the SkyCourier is well-suited for VIP operations across Mongolia's vast and diverse landscapes, providing greater accessibility to remote and scenic destinations. This strategic investment underscores Hunnu Air's commitment to expanding air travel options and supporting Mongolia's growing tourism sector.

Textron Aviation recently celebrated the first Canadian delivery of the twin-engine, high-wing turboprop to Air Bravo Corporation, as well as the achievement of certification for the Combi configuration from the National Civil Aviation Agency of Brazil and first delivery into South America.

CESSNA CITATION LONGITUDE EXPANDS ITS GLOBAL REACH WITH FIRST ORDER IN BRAZIL

The first order of a Cessna Citation Longitude in Brazil was announced during Latin American Business Aviation Conference & Exhibition (LABACE). The flagship of the Citation line of business jets, which are designed and manufactured by Textron Aviation Inc., a Textron Inc. (NYSE:TXT) company, was ordered by a longtime Citation customer that currently operates several aircraft from across the Textron Aviation product portfolio, including a Cessna Citation business jet and a Cessna and Beechcraft turboprop. Expected to deliver in 2026, the Longitude will be used for business and personal travel.

"With its class-leading performance, quiet cabin and range, the Citation Longitude is perfectly suited to meet the needs of our customers in Brazil – one of the most dynamic aviation markets in the world," said Marcelo Moreira, vice president, Sales, Latin America. "The Longitude complements the customer's existing fleet by providing long range, speed and delivering the exceptional comfort and performance expected from a Cessna Citation business jet."

In 2024, Textron Aviation aircraft represented 40 percent of competitive turbine aircraft deliveries in Latin America – the largest share of any aircraft original equipment manufacturer. The region is home to nearly 1,000 Cessna Citation business jets and more than 2,100 Cessna and Beechcraft turboprops.

The Longitude is equally designed around the pilot experience, passenger comfort and overall performance, delivering an aircraft that lives up to its designation as the flagship of the Citation family of business jets. Designed to elevate passenger expectations, the aircraft

IAG CARGO APPOINTS DIRECTOR OF LONDON OPERATIONS

The cargo division of International Airlines Group, IAG Cargo, has appointed Josh Lane as Director of London Operations. This position reflects the strategic importance of London Heathrow, which serves as IAG Cargo's global headquarters and busiest hub, whilst reinforcing the company's focus on delivering a more efficient and customer focused operation.

With a strong background in operational leadership across multiple industries, Josh most recently served as Head of Warehouse at IAG Cargo. In that role, he played a central part in the launch and operational management of New Premia, IAG Cargo's state-of-the-art handling facility at Heathrow, which opened in 2023. Purpose-built to support high-priority products such as pharmaceuticals, New Premia has enhanced speed, reliability, and capacity, becoming a benchmark for premium service across the network.

As Director of London Operations, Josh will oversee the company's end-to-end cargo activity at London Heathrow, focusing on improving process efficiency, embedding new technologies including the use of AI to support faster, data-led decision-making, and driving service improvements across all areas of the operation.

His appointment supports IAG Cargo's ongoing commitment to operational excellence and to delivering a consistently high-quality service that customers can depend on at every stage.

Commenting on the appointment, Adam Carson, Chief Operating Officer at IAG Cargo said: "Josh's leadership and input has already had a major impact on our London operation.

"This role allows us to further build on that momentum and ensure we have the structure, systems, and support in place to drive performance, efficiency, and customer satisfaction at our Heathrow hub."

Josh Lane added: "This is a significant time for the business, with a clear focus on delivering for our customers and driving greater efficiency across our operations. "London Heathrow is central to our global network, and I'm looking forward to working with the team to enhance how we operate and further raise the standard of service and performance.

"With ongoing investment in both physical infrastructure and digital capability, we're building a business our customers can trust to deliver every time."

IAG Cargo's expansive network spans six continents, supporting global trade through its key hubs in London, Madrid, and Dublin. The business offers a wide range of specialist products and services tailored to meet the needs of customers around the world including solutions for pharmaceuticals, perishables, live animals, high-value goods, and express cargo.

GULFSTREAM OPENS NEW TECHNICAL TRAINING CENTER IN MESA

Gulfstream Aerospace Corp. announced the opening of its newest Technical Training Center (TTC) in Mesa, Arizona. The facility provides dedicated space for on-the-job training to expand the local workforce and support Gulfstream's growing fleet. It is the second TTC facility for Gulfstream, the first of which opened in 2015 at the company's headquarters in Savannah.

The new TTC offers more than 10,000 square feet of classroom and lab space for hands-on training from Gulfstream instructors. The facility will house a Gulfstream G650 fuselage segment and empennage assembly, a G700 engine, a G600 simulator and a G200 aircraft. This equipment will support skills development training for new and existing technicians in several areas, including sheet metal work, avionics, mechanical maintenance and safety training.

"Investing in workforce development and training ensures that with every interaction, our customers receive the industry-leading support Gulfstream is known for," said Lor Izzard, senior vice president, Gulfstream Customer Support. "The addition of our newest Technical Training Center in Mesa provides even more opportunities for employees to enhance their skills to deliver the highest quality experience and service for our customers."

The Mesa training facility complements the all-new maintenance, repair and overhaul (MRO) facility that officially opened at Mesa Gateway Airport earlier this year. The MRO has already brought more than 300 jobs to the region, and Gulfstream is actively hiring more team members, many of whom will be onboarded and trained at the new TTC.

To help build the local workforce, Gulfstream continues to partner with Chandler-Gilbert Community College to train and hire students through their airframe and powerplant (A&P) maintenance technology programs. In addition to completing coursework, participating students receive Gulfstream-led training at the Mesa TTC to prepare them for full-time positions upon graduation. Gulfstream is proud to have already hired 40 students from Chandler-Gilbert.

EMBRAER ACHIEVES MAJOR MILESTONE WITH 2,000TH BUSINESS JET DELIVERY

Embraer announced it has surpassed 2,000 business jet deliveries, marking a defining moment in the company's history. The milestone aircraft is a Praetor 500, delivered to an undisclosed corporate flight department during a ceremony at Embraer's Executive Jets state-of-the-art Global Customer Center in Melbourne, Florida.

The Praetor 500 is the most disruptive and technologically advanced business jet in its class, delivering industry-leading range, speed and performance. It is the fastest and furthest-flying midsize jet, capable of true nonstop North America corner-to-corner flights, such as Miami to Seattle or Los Angeles to New York. The aircraft offers an impressive intercontinental range of 3,340 nautical miles (6,186 km) with four passengers and NBAA IFR Reserves.

"Delivering our 2,000th business jet is more than just a milestone number. It is a powerful reflection of the strength of our product portfolio, our unwavering commitment to our customers and the dedication of our employees who take pride in building every aircraft," said Michael Amalfitano, President & CEO of Embraer Executive Jets. "This milestone cements Embraer's position as a global leader in business aviation and serves as a testament to the popularity of our Praetor family of jets, especially among major corporate flight departments. Both the Praetor 500 and Praetor 600 have become aircraft of choice for their disruptive technology and unmatched performance, demonstrating the confidence these corporations place in Embraer."

In addition to highlighting company growth, the delivery underscores the Praetor 500 and Praetor 600's rising appeal among corporate flight departments, which value the family's distinct combination of capabilities. The aircraft offer technology typically found in larger jets, such as full fly-by-wire with active turbulence reduction, while delivering short runway performance comparable to smaller aircraft. Complemented by best-in-class range, both aircraft provide passengers with access to more destinations around the world, without compromise.

Embraer's executive aviation business has accumulated an average compound growth rate of 14% since 2002, when the first executive jet model was delivered. In 2024 alone, nearly one in every three small and midsize cabin jets delivered was an Embraer Phenom or Praetor.

DAHER AIRCRAFT REINFORCES ITS PRESENCE IN BRAZIL FOR THE TBM AND KODIAK TURBOPROP-POWERED AIRPLANE FAMILIES

Daher Aircraft announced the creation of a permanent presence in Brazil to support the growing demand for its TBM and Kodiak turboprop-powered airplane families within the country.

The company's new office – to be located in São Paulo – will serve as the headquarters for Daher Aircraft Brazil. Its team is to oversee customer outreach, fleet support and expansion efforts for both the fast, efficient TBM and the rugged multi-role Kodiak.

This strategic move reinforces Daher's long-term commitment to the dynamic and expanding Brazilian market, and will provide localized business development and operational support for current and future TBM and Kodiak aircraft owners within the country.

"With a thriving general aviation community and an increasing demand for both high-performance and utility aircraft, our TBM and Kodiak are perfectly aligned with the operational needs across Brazil," said Nicolas Chabbert, the CEO

of Daher's Aircraft division. "Establishing a local presence will enable us to support our customers more directly, and it signals our intent to grow with Brazil's aviation future."

The pressurized six-seat TBM provides the ultimate turboprop-powered airplane for business and personal travel across Brazil and beyond. Recognized for both its speed and efficiency, the latest TBM 960 version has a maximum cruise speed of 610 km/h (330 kts.) and a maximum 3,204-kilometer (1,730-nautical mile) range, making the aircraft ideally suited for business and personal travel throughout the Latin American continent.

Daher Aircraft has integrated the latest in digital power for the TBM 960, featuring a dual-channel digital e-throttle (the Engine and Propeller Electronic Control System/EPECS) for the airplane's advanced Pratt & Whitney Canada PT6E-66XT engine and Hartzell five-blade Raptor™ composite propeller. The digitally controlled cabin incorporates an all-new environmental control system, as well as LED ambience lighting and electrically dimmable windows.

With its Garmin G3000® integrated flight deck, the TBM 960 retains Daher Aircraft's concentration of e-copilot® technological innovation and safety systems developed for the TBM, which can be compared to an "electronic copilot." This includes an icing protection system, flight envelope monitoring through the Electronic Stability and Protection (ESP) and the Under-speed Protection (USP) systems, the Emergency Descent Mode (EDM) function, as well as the game-changing HomeSafe™ emergency autoland system.

GOGO GALILEO HDX CONNECTIVITY OPTION NOW AVAILABLE ON CESSNA CITATION CJ4 GEN3

Customers who will be taking delivery of the Cessna Citation CJ4 Gen3 business jet now have the option to include the Gogo Galileo HDX connectivity solution installed on their aircraft. By integrating Gogo Galileo HDX, customers can benefit from an additional global connectivity solution that delivers exceptional performance. Announced in October 2024, the CJ4 Gen3 is expected to enter into service in 2026.

"Cessna Citation business jets are known for their luxury and productivity," said Lannie O'Bannion, senior vice president, Sales & Marketing. "Whether for work or entertainment, this robust solution ensures customers' in-flight experience is as connected as their life on the ground."

Gogo connectivity solutions have been installed on Cessna Citations for more than 20 years. Building on Gogo's proven AVANCE platform, Gogo Galileo HDX enhances the inflight cabin experience by providing a global low-earth orbit (LEO) solution with a fuselage-mounted HDX antenna. This low latency solution ensures a seamless, high-speed connection which allows passengers to be online and productive throughout their flight, regardless of their location.

The connectivity solution was announced in October 2024 as an option for customers who will be taking delivery of a new Cessna Citation Longitude, Citation Latitude or Citation Ascend.

EMBRAER TO OFFER STARLINK CONNECTIVITY AS AFTERMARKET SOLUTION FOR PRAETOR JETS

Embraer will offer Starlink connectivity as an aftermarket solution for Praetor 600, Praetor 500, Legacy 500 and Legacy 450 customers through a Supplemental Type Certificate (STC). The new solution is being offered through a partnership with Nextant Aerospace, the engineering arm of Flexjet. FAA certification has been received for the Praetor 500 and Legacy 450 fleets. FAA certification for the Praetor 600 and Legacy 500 is expected in Q3 2025, followed by ANAC certification in Q4 2025, and EASA certification in Q1 2026."

Starlink provides high-speed, low-latency internet through a Low Earth Orbit (LEO) satellite constellation, ensuring seamless connectivity anywhere across the globe, even over remote landscapes or oceans. With exceptional speeds for all passengers on board and latency below 99 milliseconds ensuring greater reliability, in flight.

Thanks to this low latency, Starlink supports demanding applications such as 4K video calls, online gaming, VPN access, and other real-time activities. Starlink has provided high-speed, low-latency internet on tens of thousands of flights and counting, keeping passengers connected from the moment they step onboard their aircraft and throughout travels all around the world.

"We're excited to bring Starlink's cutting-edge, high-speed internet to our customers. This builds on our ongoing efforts, strengthening our commitment to seamless, connected flight experiences around the world," says Marsha Woelber, Vice President, Customer Support & Aftermarket Sales for Executive Jets, Embraer Executive Jets.

"With more than a year of operational experience and hundreds of kits sold to the business aviation fleet, Starlink has firmly established itself as the preeminent solution for in-flight connectivity" said Jay Heublein, president of Flexjet's Technical Services division. "The Praetor is one of the most technologically advanced business jet in its category and the addition of Starlink ensures that passengers will have a seamless connectivity experience."

Both companies are also developing the Starlink Supplemental Type Certificate for the Phenom 300 jets, which are scheduled be available in the fourth quarter of 2025.

GREG MACLEOD RETIRES, TRACEY CLARK NAMED MANAGING DIRECTOR OF GT ENGINE SERVICES

GT Engine Services, an STS Aviation Group company, announced that Greg Macleod will retire as Managing Director and Accountable Manager. This week will be his last. Tracey Clark, the company's Chief Operating Officer, will step into both roles.

Macleod has led GT Engine Services for more than 15 years, guiding its evolution into a respected provider of global engine support. Following the company's acquisition by STS Aviation Group in May 2024, he played a key role in ensuring a smooth transition and laying the groundwork for future growth.

"This is a bittersweet moment for me," said Macleod. "I'm stepping away to pursue my dream of travelling the globe, but I'll miss the fantastic team we've built here, and the many customers and suppliers who have become friends over the years.

The integration with STS has gone very well, and with the support of H.I.G. Capital, the company is in a strong position to grow. The timing feels right, and I have full confidence in Tracey's leadership moving forward."

Clark brings deep operational experience to the role, having worked closely with Macleod during the company's recent expansion.

"I've had the privilege of working with Greg for many years, and I'm grateful for his mentorship and trust," said Clark. "We have a strong team in place, a growing global customer base, and a clear strategy to move the business forward. I'm excited to lead GT Engine Services into its next chapter."

GT Engine Services was recently honoured with The King's Award for Enterprise in International Trade, a milestone that Macleod described as "an immensely proud moment" in his tenure.

FRANK BAUER APPOINTED AS NEW BOARD MEMBER OF AIR CARGO COMMUNITY FRANKFURT E.V.

Air Cargo Community Frankfurt e.V. welcomes Frank Bauer as its newest board member. In his new role as Chief Operating Officer (COO) of Lufthansa Cargo AG, Bauer will represent the company on the board of the association.

With his extensive experience in the air freight industry, Frank Bauer brings comprehensive sector knowledge and leadership expertise to the association. Throughout his career, he has held various positions within the Lufthansa Group – including roles on the management board of Eurowings and in the areas of controlling and risk management. Prior to his appointment as Chief Operating Officer, effective July 1, 2025, Frank Bauer has been part of the Lufthansa Cargo executive team since August 2023, serving as Chief Financial Officer (CFO), Chief Human Resources Officer (CHRO), and Labor Director.

"I am very pleased to be able to actively help shape the future of Air Cargo Community Frankfurt as a new board member," says Frank Bauer. "Frankfurt is one of the world's most important air cargo hubs, and I am convinced that constructive collaboration within the community is a key driver for success and growth. It is particularly important to me to further advance FRA together through digitalization and innovation. I look forward to constructive dialogue with the members and the ACCF board."

Air Cargo Community Frankfurt brings together more than 100 companies along the air freight value chain at Frankfurt Airport – Europe's leading cargo hub – with the aim of driving process and site development.

AIRBALTIC APPOINTS NEW CHIEF EXECUTIVE OFFICER

The Supervisory Board of the Latvian airline airBaltic has appointed Erno Hildén as Chief Executive Officer (CEO) of the airline. He will assume the role as of December 1, 2025.

Mr. Hildén, a Finnish national, brings more than 25 years of international experience in aviation and finance. Until June 2025 he served as Executive Vice President and Group Chief Financial Officer (CFO) of SAS Scandinavian Airlines, where he has been a key member of the leadership team during the company's transformation and capital raise. Before joining SAS, he held senior roles at Saudi Arabian Airlines Group and at Finnair Plc, where he served as Group CFO, Chief Operating Officer (COO), and a member of the Executive Board.

Andrejs Martinovs, Chairman of the Supervisory Board of airBaltic, said: "After a thorough and professional selection process, led by a dedicated nomination committee and an external independent recruitment partner, including the evaluation of several highly qualified candidates, we are pleased to appoint Erno Hildén as the next CEO of airBaltic. His strong background in aviation and finance will add important expertise as the company continues to develop its business and prepares for the next phase of growth. The Supervisory Board looks forward to working closely with him and the Executive Board in the period ahead."

"I appreciate the trust placed in me by the Supervisory Board. It is a privilege to take on this responsibility at airBaltic. My focus will be on ensuring continuity, supporting the Executive Board, and working together with the team to maintain operational stability and contribute to the company's long-term objectives. I also look forward to applying my international aviation and financial experience to support the company's next stage of development," says Erno Hildén.

AIR FRANCE-KLM APPOINTS ADRIAAN DEN HEIJER AS EXECUTIVE VICE PRESIDENT, CHIEF COMMERCIAL OFFICER, EFFECTIVE SEPTEMBER 1, 2025

Air France-KLM appoints Adriaan Den Heijer as Executive Vice President, Chief Commercial Officer, effective September 1, 2025 Air France-KLM announces the appointment of Adriaan Den Heijer, currently Executive Vice President, Air France-KLM Cargo, as Executive Vice President, Chief Commercial Officer, Air France-KLM. He will take over from Angus Clarke, while simultaneously retaining his responsibility within the Group Cargo organization until further notice. This nomination will be effective as of September 1st, 2025.

Adriian Den Heijer will report to Benjamin Smith, CEO of the Air France-KLM Group.

"I wish to warmly congratulate Adriaan Den Heijer for his new position within our Group", said Benjamin Smith, CEO of Air France-KLM. "With 30 years of experience at KLM and Air France-KLM, Adriaan knows the ins and outs of our business. He has accomplished a fantastic job as head of our cargo division, and I am fully confident in his ability to lead our commercial teams while ensuring that our airlines continue to be industry-references with innovative, customer-centered products and services."

About Adriaan Den Heijer: Adriaan den Heijer holds a Master of Science Degree in Industrial Engineering from the University of Eindhoven and a Postgraduate Degree Certified Financial Management at Amsterdam University. He joined KLM in 1995 and gained commercial and operational experience working at various positions at KLM, Air France-KLM and its Cargo division. Adriaan was Director KLM Cargo North and West Europe from 2000-2004. He was appointed General Manager KLM for Greater China based in Hong Kong, in 2004. He subsequently assumed the position of Vice President Pricing & Revenue Management KLM Europe in 2007 before he became Vice President KLM Marketing & Brand in 2009. In 2011 he was appointed as Senior Vice President KLM Ground Services leading the ground handling of passengers, luggage and aircraft at Schiphol Airport.

Most recently, Adriaan den Heijer has been Senior Vice President Pricing & Revenue Management for Air France-KLM, responsible for the development and implementation of the pricing and revenue management strategies for the Air France-KLM Group. Since January 2020, he has had the position of EVP Air France-KLM Cargo.

IAG CARGO APPOINTS DIRECTOR OF LONDON OPERATIONS

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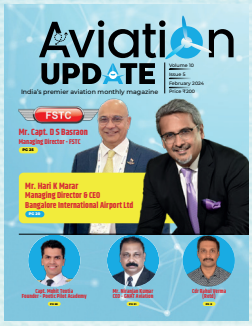

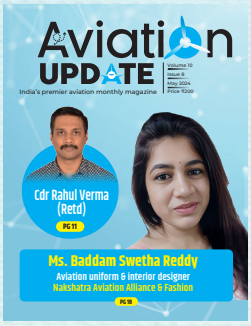

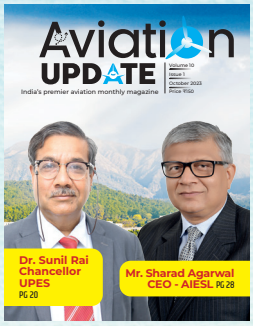

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